



COUNTY OF DARE
PO Box 1000. MANTEO. NC 27954

DARE COUNTY BOARD OF COMMISSIONERS

Dare County Administration Building
954 Marshall C. Collins Dr., Manteo, NC

Monday, March 21, 2022

“HOW WILL THESE DECISIONS IMPACT OUR CHILDREN AND FAMILIES?”

AGENDA

- 5:00 PM CONVENE, PRAYER, PLEDGE OF ALLEGIANCE**
- ITEM 1 Opening Remarks - Chairman's Update**
- ITEM 2 Broadband - CenturyLink - Dare County Fiber Project**
- ITEM 3 Public Comments**
- ITEM 4 Hatteras Island Economic Impact Study**
- ITEM 5 Grant Application - Island H Modifications**
- ITEM 6 Capital Improvements Planning Committee Report - Renovation of Masonic Lodge - Youth Center Project**
- ITEM 7 Consent Agenda**
- 1. Approval of Minutes
 - 2. Tax Collector's Report
 - 3. Amendment to Water Capital Project Ordinances to Correct Budget Amounts Between Design and Construction
- ITEM 8 Board Appointments**
- 1. Juvenile Crime Prevention
 - 2. Airport Authority
- ITEM 9 Commissioners' Business & Manager's/Attorney's Business**

ADJOURN UNTIL 9:00 A.M. ON APRIL 4, 2022



Opening Remarks - Chairman's Update

Description

Dare County Chairman Robert Woodard will make opening remarks.

Board Action Requested

Informational Presentation

Item Presenter

Chairman Robert Woodard, Sr.



*Broadband
CenturyLink - Dare County Fiber Project*

Description

Presentation of a draft Memorandum of Understanding between Dare County, NC and Carolina Telephone & Telegraph Company LLC d/b/a CenturyLink for the purpose of considering partnering in the North Carolina Growing Rural Economies with Access to Technology ("GREAT") program established by the NC Broadband Infrastructure Office.

Board Action Requested

Take appropriate action.

Item Presenter

Ted Hankins, Director, Government Affairs, Regulatory and Legislative
Robert Outten, County Manager

MEMORANDUM OF UNDERSTANDING

The parties to this Memorandum of Understanding (“MOU”) are Dare County, North Carolina (“Dare County”) and Carolina Telephone & Telegraph Company LLC d/b/a CenturyLink (“CenturyLink”). The purpose of this MOU is to establish a commitment by the parties to partner in the North Carolina Growing Rural Economies with Access to Technology (“GREAT”) program established by the North Carolina Broadband Infrastructure Office (“Broadband Office”). Although a partnership between Dare County and CenturyLink has not yet been formalized for the CenturyLink - Dare County Fiber Project (“Project”), which Project is described more specifically below, both parties are anticipating to collaborate on a contract (“Contract”) to be executed if the Broadband Office awards a GREAT Grant to CenturyLink for the Project during the supplemental round of applications due on April 4, 2022. The Contract would require CenturyLink to complete the Project and would require Dare County to pay CenturyLink a portion of the costs associated with the Project. Neither party would be under any obligation to the other: (1) if CenturyLink is not awarded the Project by the Broadband Office; or (2) if, in CenturyLink’s sole discretion, CenturyLink chooses not to submit an application to the Broadband Office for the Project; or (3) if the change in control of the holding company ownership of CenturyLink to Connect Holding, LLC, expected to close in the third quarter of 2022, fails to close. The various obligations in the Contract contemplated by the parties are summarized below:

If CenturyLink is awarded the Project by the Broadband Office, CenturyLink would commit to:

- a. Execute a five-year service agreement with the Broadband Office for the Project, which will deploy fiber-to-the-home service to approximately XXXX locations with a total Project cost of approximately \$XXXXX;
- b. Draft and submit to Dare a draft Contract once advised by the Broadband Office of a successful application and anticipated award.
- c. Execute a Contract with Dare County to formalize a partnership whereby CenturyLink, under the ownership of Connect Holding, LLC will complete the Project and Dare County will pay a portion of the Project costs as described below and in the Contract;
- d. Complete all Grant Activities to be described in the Contract;
- e. Provide a copy of any required Progress Report to Dare County on the status of the Project;
- f. Notify Dare County if its assistance is needed with the Project;
- g. Submit requests for payment Dare County when the Project is completed, or earlier at the request of Dare County;
- h. Complete all Project work within the required timeframe;
- i. Provide Dare County information on the locations where broadband had been enabled as part of the Project;
- j. Prepare and execute any required nondisclosure agreements related to the Project; and
- k. Include this MOU in its application to the Broadband Office for the Project.

Dare County would commit to:

- a. Execute a Contract with CenturyLink, if CenturyLink is awarded the Project by the Broadband Office. The Contract will formalize a partnership whereby CenturyLink will complete the Project and Dare County will remit \$XXXX to CenturyLink at the conclusion, as addressed in this MOU and the Contract;
- b. Include, as part of the remittance of the \$XXXX, any American Rescue Plan Act (“ARPA”) funding;
- c. Obtain all necessary approvals to enter the Contract and remit \$XXXX to CenturyLink at the conclusion of the Project;
- d. Process requests for payment for the Project pursuant to the Contract in a timely manner;
- e. Provide assistance with the Project in accordance with the Contract within the scope of Dare County's authority;
- f. Execute any necessary non-disclosure agreement related to the Project;
- g. Provide information about the Project on the Dare County Broadband Initiative website;
- h. Assist in publicizing the Project to Dare County residents; and
- i. Allow CenturyLink to include this MOU in its application to the Broadband Office for the Project.

Carolina Telephone & Telegraph
Company LLC d/b/a CenturyLink

DARE COUNTY

Name (printed): _____

Name (printed): _____

Title: _____

Title: _____

Signature: _____

Signature: _____

Date: _____

Date: _____



Public Comments

Description

The Board of Commissioners encourages citizen participation and provides time on the agenda at every regularly scheduled meeting for Public Comments. This is an opportunity for anyone to speak directly to the entire Board of Commissioners for up to five minutes on any topic or item of concern.

Comments can be made at the Commissioners Meeting Room in Manteo (Administration Bldg., 954 Marshall Collins Drive, Manteo) or through an interactive video link at the Fessenden Center Annex (47013 Buxton Back Road, Buxton).

Board Action Requested

Hear Public Comments

Item Presenter

Robert Outten, County Manager



Hatteras Island Economic Impact Study

Description

Presentation by Edward Brent Lane on the economic impact of Hatteras Island and Hatteras Inlet

Board Action Requested

None - Presentation

Item Presenter

Edward Brent Lane



2022 HATTERAS ISLAND ECONOMIC IMPACT

March 2022

Edward Brent Lane
ebrentlane@gmail.com

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Summary

This Hatteras Island Economic Impact Assessment was performed from September 2021 through February 2022 to describe and calculate the comprehensive economic contributions of Hatteras Island to the economy of Dare County, North Carolina. The research was sponsored by Dare County government and was performed by a consulting team led by economic researcher Edward Brent Lane serving as Project Principal Investigator. Mr. Lane previously led a 2013 Hatteras Island Economic Impact Assessment sponsored by the Outer Banks Visitors Bureau. Aspects of the findings of that 2013 study, which reported impacts for 2011, will be referenced for comparison in this report.

Study Region

The study region for the 2022 Hatteras Island Economic Impact Assessment encompassed the unincorporated communities of Rodanthe, Waves, Salvo, Avon, Buxton, Frisco, and Hatteras Village. An important attribute of this study that expanded on the 2013 assessment is that, in addition to assessing on-land Hatteras Island impacts, it also examined the impacts of economic activities dependent on access to the Atlantic Ocean through Hatteras Inlet, which bounds it to the south.

Economic Impacts

The assessment found that Hatteras Island generated the following 2020 impacts (Table 1):

Hatteras Island Real Estate

- **Property Value:** The island's 8,572 parcels, occupying only 33 square miles of land area, accounted for \$2,657,073,600 in assessed value. After adjusting for inflation, this is a 14 percent increase since 2011.
- **Property Taxes:** Hatteras Island real estate generated more than \$10.6 million annually in Dare County property tax revenues.
- **Occupancy Receipts:** Dare County occupancy gross receipts from Hatteras Island properties totaled \$189.4 million for 2021. Adjusted for inflation, this is an increase of 47 percent since 2012. Hatteras Island's occupancy receipts accounted for 24.6 percent of all of Dare County's 2021 occupancy receipts.

Hatteras Island Total Economic Impacts

- **Economic Output:** Economic activity from Hatteras Island added a total of \$366 million to the Dare County economy in 2020
- **Employment:** 3,241 full- and part-time jobs
- **Income:** \$133.7 million in income for Dare County workers, entrepreneurs, and owners.
- **Taxes:** \$30.9 million in state and local taxes

Table 1

Hatteras Island Economic Impact Totals	
Property Value	\$2,657,073,600
Property Taxes	\$10.6 million
Occupancy Tax Receipts	\$189,408,210
Economic Output	\$366,270,029
Employment	3,241
Total Income	\$133,737,948
State and Local Taxes	\$30,935,487

Economic Impact Activities Studied

In addition to real estate effects, Hatteras Island’s economic impacts were generated by three primary industries (Table 2):

Tourism

- **Economic Output:** \$324.2 million
- **Employment:** 2,715 jobs
- **Income:** \$96.4 million
- **Taxes:** \$28.4 million in state and local taxes

Recreational Fishing (private, for-hire, and tournament fishing)

- **Economic Output:** \$35.8 million
- **Employment:** 443 jobs
- **Income:** \$32.5 million
- **Taxes:** \$2.2 million in state and local taxes

Commercial Fishing

- **Economic Output:** \$6.3 million
- **Employment:** 83 jobs
- **Income:** \$4.8 million
- **Taxes:** \$380 thousand in state and local taxes

Table 2

2022 Hatteras Island Economic Impact (2020/2021 data)				
<u>Impact Source</u>	<u>Economic Output</u>	<u>Employment</u>	<u>Total Income</u>	<u>State and Local Taxes</u>
Tourism	\$324,254,000	2,715	\$96,413,700	\$28,382,000
Recreational Fishing	\$35,761,446	443	\$32,543,754	\$2,174,815
Commercial Fishing	\$6,254,583	83	\$4,780,494	\$378,672
TOTAL	\$366,270,029	3,241	\$133,737,948	\$30,935,487

Hatteras Inlet Economic Impact

A major difference between the 2013 and 2022 assessments was the addition of Hatteras Inlet to the study region. This resulted in the inclusion of recreational and commercial fishing to the economic activities studied as these Hatteras industries are heavily dependent on ocean access provided through Hatteras Inlet. Together the economic impacts of recreational and commercial constitute an estimate of the economic impact of Hatteras Inlet itself.

- **Economic Output:** \$42.0 million
- **Employment:** 526 jobs
- **Income:** \$37.3 million
- **Taxes:** \$2.6 million in state and local taxes



1. Hatteras Island Economic Impact Assessment

This Hatteras Island Economic Impact Assessment was performed from September 2021 through February 2022 to describe and calculate the comprehensive economic contributions of Hatteras Island to the economy of Dare County, North Carolina. The research was sponsored by Dare County government and was performed by a consulting team led by economic researcher Edward Brent Lane serving as Project Principal Investigator. Mr. Lane previously led a 2013 Hatteras Island Economic Impact Assessment sponsored by the Outer Banks Visitors Bureau. Aspects of the findings of that 2013 study will be referenced for comparison in this report.

1.1 Study Goal

Dare County's cultural and natural heritage assets have tremendous economic value. The county is home for nearly 40,000 permanent residents and its landscape, coastlines, waterfronts, and inlets attract millions of visitors every year, providing billions in economic value through business and tourism, residential and commercial property value, and ocean access for commercial and recreational fishermen.

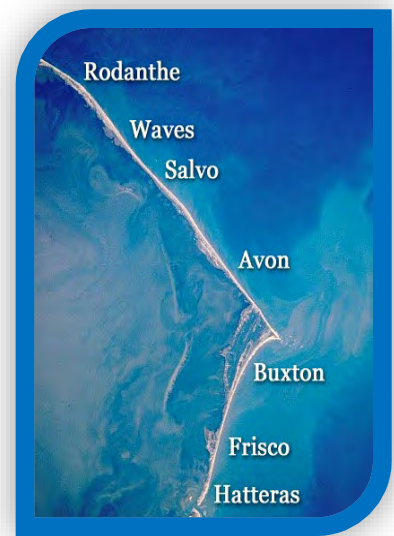
Hatteras Island is a small but distinctive part of Dare County. With thirty-three square miles, Hatteras Island constitutes barely 2 percent of Dare County's total land area. And its 2020 population of an estimated 4,500 residents is less than 12 percent of the Dare County total. Nonetheless, as was documented in a 2013 study, Hatteras Island plays a disproportionately large role in the county's economy, contributing as much as 23 percent of Dare County's tourism economy alone.

Given the numerous uncertainties facing Hatteras Island and Dare County in the future, it is essential that community leaders have the most complete information to guide their decision. While there have been several recent academic, governmental, and industry studies of various aspects of Hatteras Island's economic significance, such research was limited in the sources and forms of its economic impacts.

The purpose of this study was compile, synthesize, and augment these prior studies to provide a comprehensive, updated estimate of Hatteras Island's contributions to the Dare County economy. In doing so, it is expected that the findings of this study will help inform future public policy decisions addressing Hatteras Island's opportunities and challenges as a major contributor to Dare County's economy.

1.2 Study Region

The study region for the 2022 Hatteras Island Economic Impact Assessment encompassed the unincorporated communities of Rodanthe, Waves, Salvo, Avon, Buxton, Frisco, and Hatteras Village. An important attribute of this study that expanded on the 2013 assessment is that, in addition to assessing on-land Hatteras Island impacts, it also examined the impacts of economic activities dependent on access to the Atlantic Ocean through Hatteras Inlet, which bounds it to the south.



1.3 Economic Activities Studied

Economic impacts studies are used to study a variety of existing or potential activities. In each case it is important to clearly describe the type of activities studied and the forms of economic impacts being measured. Economic activities may include those generating either stock or flow impacts. A stock impact is an estimate of an economic value at a point in time, such as the current market value of home. In contrast, a flow impact is an economic value that changes over a period, such as the annual income of the homeowner.

To describe the impact of Hatteras Island to the economy of Dare County, this study identified and examined four primary sectors of economic activity either generated in the Hatteras Island study area or enabled by Atlantic Ocean access via Hatteras inlet:

Real Estate: the number of parcels located within Hatteras Island and their 2020 assessed values (stock impact) and the occupancy taxes paid by property renters. (Flow impact)

Tourism: Hatteras Island has previously been shown to contribute a disproportionately large percentage of Dare County's \$1 billion plus annual tourism revenues. Updated information on multiple factors were combined to estimate the proportion of Dare County's tourism economy attributable to Hatteras Island. (Flow impact)

Recreational Fishing: Hatteras Island's location adjacent to the offshore of the northern Outer Banks, one of the prime sportfishing regions along the East Coast. The economic impacts of the Hatteras Island recreational fishing industry were estimated for three activity categories dependent on Hatteras Inlet for access to the Atlantic Ocean fishing grounds: a) private vessel fishing, b) for-hire (charter boat/head boat) fishing, and c) tournament fishing. (Flow impact)

Commercial Fishing: Hatteras Inlet is also essential to the local commercial fishing industry, which remains a significant economic activity despite decreasing in scale from past level. Much of this decline is attributable to Hatteras Inlet navigability constraints that limit access for larger commercial vessel. (Flow impact)

1.4 Economic Impacts Measured

The economic impact of Hatteras Island's property values was measured as a stock impact in the form of the assessed 2020 tax values of those properties and as a flow impact in the form of occupancy taxes paid by property renters. The other three activities were measured as flow impacts, estimating their economic impacts generated during 2020. Given typical delays in reporting of required economic data, 2020 was the most recent for which impacts could be estimated.

Assessments of economic impact estimate the direct effect of the studied activity, such as a company's revenue or payroll, as well as the indirect and induced effects of those funds as they circulate within the local economy. For example, the revenues of a company are a direct impact; that company's payment to a supplier is an indirect impact; and the household spending of an employee generates an induced impact. In the aggregate, these impacts constitute the total economic output. For clarity, this report states the estimated total impact for the measures assessed.

The Hatteras Island economic impacts metrics estimated included:

Economic output: the value of annual production added to the Dare County economy, i.e., the extent to which the Dare County economy grew in the year.

Employment: the annual average number of full-time and part-time jobs supported by the economic activities assessed.

Labor income: the total value of all forms of employment income paid to employees and payments received by self-employed individuals and/or unincorporated business owners.

Property income: dividend, rent, and interest income: the total value of profit or income received from property ownership and investment returns.

Total income: the sum of labor and property generated by the economic activities assessed.

State and local government tax revenues: estimates of tax receipts based on predominant tax standards, not including location-specific atypical taxes, e.g., beach renourishment and occupancy taxes.

2. Real Estate Economic Impacts

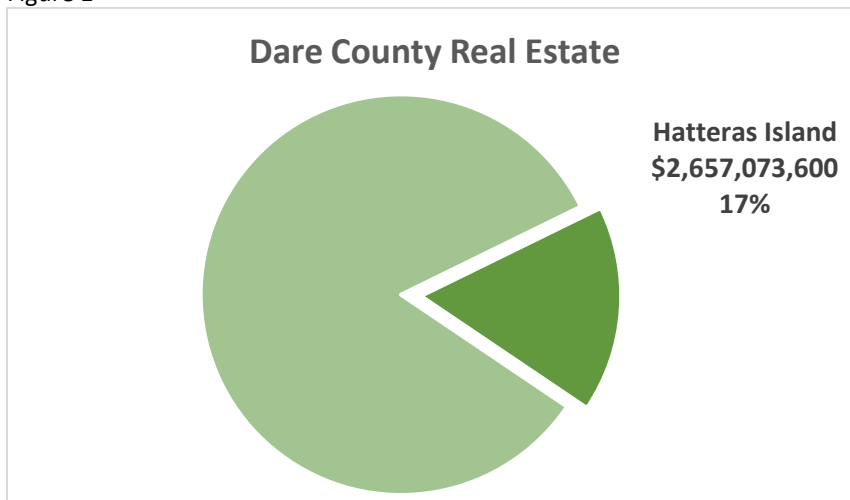
Hatteras Island exerts a disproportionate large economic role in Dare County. Nothing demonstrates that situation better than the distinctive, impactful nature of Hatteras Island’s real estate. Hatteras Island is a low-lying coastal barrier island, part of North Carolina’s Outer Banks, bounded by the Atlantic Ocean to the east and the Pamlico Sound to the west. With a total land area of only 33 square miles stretched along its length of nearly fifty miles, Hatteras Island is one of the longest and thinnest islands in the United States. Its nature as a barrier island, along with its low profile, resulting in routine, significant coastal erosion that has regularly threatened properties and ground transport access.

Until the 1960s, Hatteras Island was a remote, barely accessible, and undeveloped region of the Outer Banks. While it possessed invaluable natural beauty and bountiful fishing resources, its market real estate value was negligible. But in recent decades that situation has changed remarkably. Today on Hatteras Island, real estate value – especially given the value-added development activity of recent decades, constitutes a substantial addition to the economy and tax base of Dare County and the Outer Banks. As a result, properties on the island make up a significant portion of Dare County’s property tax base and occupancy tax receipts. The research examined Hatteras Island’s real estate portfolio to calculate its aggregate economic value

2.1 Hatteras Island Property Values

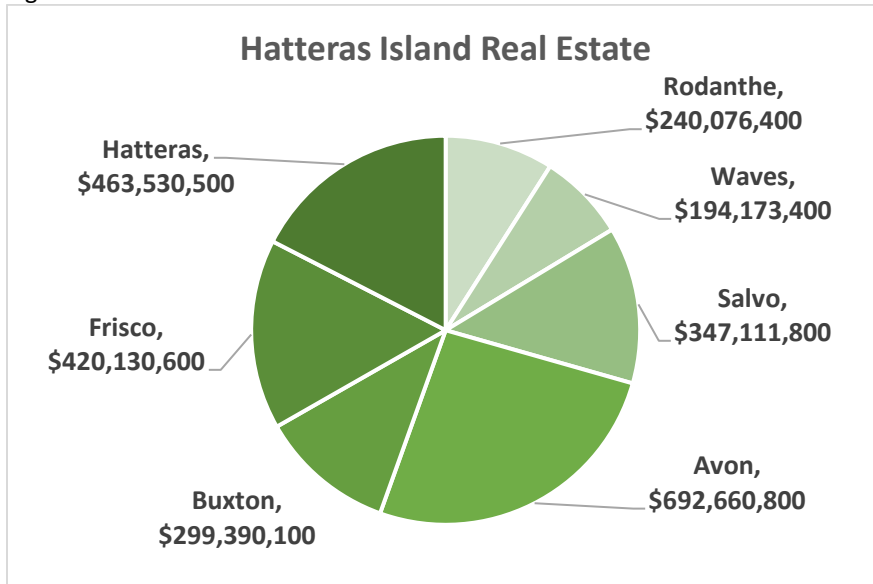
Although obvious in specific transactions, the economic importance of aggregate real estate value is rarely appreciated beyond the county tax assessor’s office. But for coastal and tourism industry communities like Hatteras Island especially, real estate values are a significant basis for their regional economic contribution. While the island’s meager 33 square miles of land area account for less than 2 percent of Dare County’s total land area, its 8,572 parcels had an aggregate 2020 assessed value of \$2,657,073,600, or nearly 17 percent of the total value of all Dare County properties. (Figure 1)

Figure 1



The largest shares of Hatteras Real Estate value are within the communities of Avon (\$692 million), followed by Hatteras (\$464 million), Frisco (\$420 million), and Salvo (\$347 million). But there is considerable real estate value through the Hatteras Island study area. (Figure 2)

Figure 2

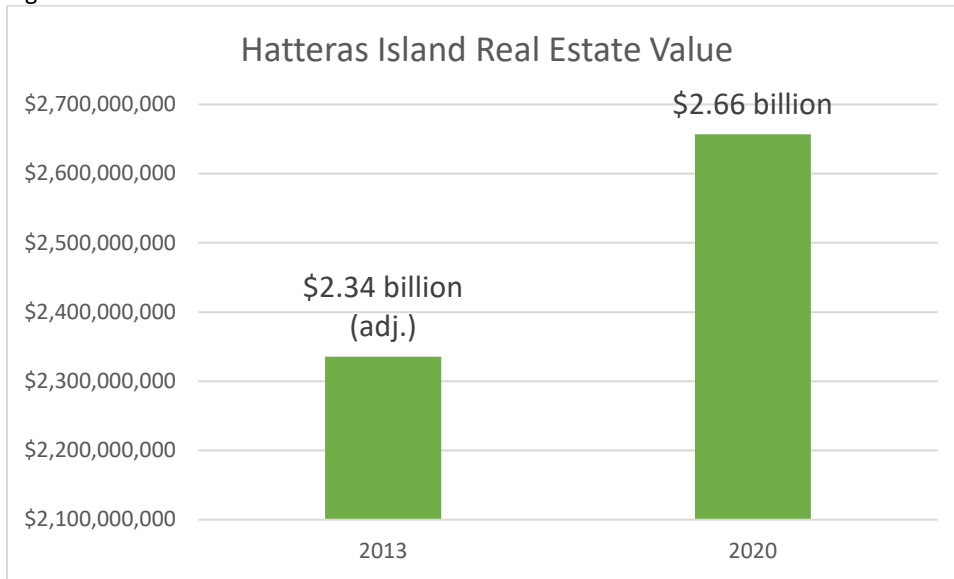


2.2 Property Taxes

Each county in North Carolina is required to conduct a countywide property revaluation at least every 8 years. Dare County completed its most recent revaluation that was effective January 1, 2020. Its previous revaluation had been effective January 1, 2013. Thus, both this current economic impact study, and the previous conducted in 2013, assessed recent real estate valuations.

The 2013 Hatteras Island Economic Impact study found that the island’s real estate had an assessed value of \$2.1 billion. After adjusting for inflation, the 2020 value of nearly \$2.7 billion represents a 14 percent increase since 2013. (Figure 3) For 2013 Dare County property tax collections on Hatteras Island properties totaled slightly more than \$9 million. Following the 2020 revaluation, the Dare County property tax was revised to a rate of .4005 per \$100 of assessed property value. With allowances for some tax-exempt parcels, Dare County property tax revenues from Hatteras Island for 2020 are estimated to exceed \$10.6 million.

Figure 3

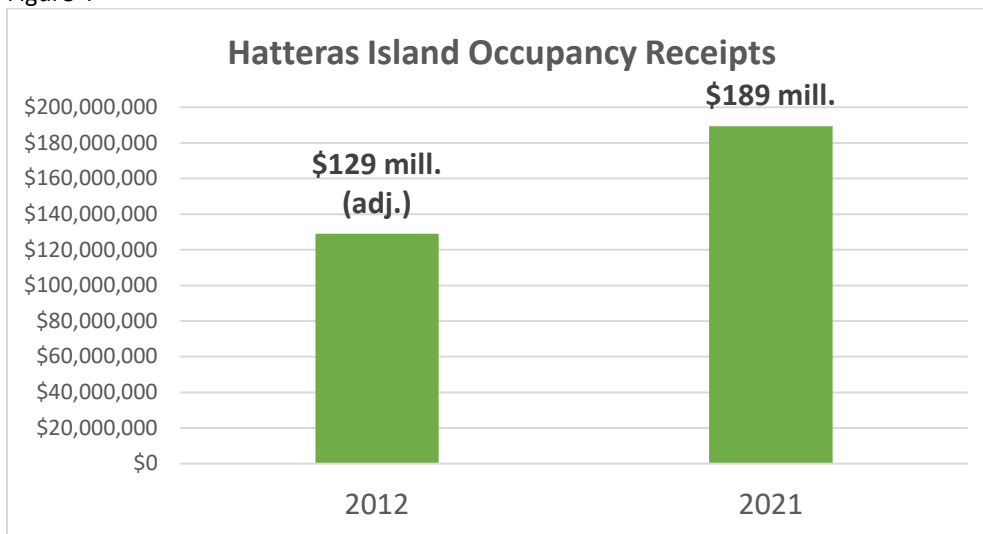


2.3 Occupancy Receipts

Another form of real estate economic impacts are the occupancy taxes collected on Hatteras Island rental properties. Dare County collects an Occupancy Tax at the rate of six percent (6%) of gross receipts derived from the rental of room, lodging, campsite, or similar accommodation furnished by hotels and motels, as well as rentals of private residences as is common for Outer Banks visitors.

In the 2013 study, Dare County occupancy gross receipts from Hatteras Island properties totaled \$102 million in 2012. That amount increased to \$189.4 million for 2021. Adjusted for inflation, this is an increase of 47 percent since 2012. Hatteras Island’s occupancy receipts accounted for 24.6 percent of all of Dare County’s 2021 occupancy receipts. (Figure 4)

Figure 4



2.4 Hatteras Island Real Estate Economic Impacts

Hatteras Island’s slender geographic profile can mask the scale of its real estate economic impact. But when compiled together those impacts present a clearer picture of its contributions to the Dare County economy. (Table 3)

- Property Value:** The island’s 8,572 parcels, occupying only 33 square miles of land area, accounted for \$2,657,073,600 in assessed value. After adjusting for inflation, this is a 14 percent increase since 2011.
- Property Taxes:** Hatteras Island real estate generated more than \$10.6 million annually in Dare County property tax revenues.
- Occupancy Receipts:** Dare County occupancy gross receipts from Hatteras Island properties totaled \$189.4 million for 2021. Adjusted for inflation, this is an increase of 47 percent since 2012. Hatteras Island’s occupancy receipts accounted for 24.6 percent of all of Dare County’s 2021 occupancy receipts.

Table 3

2022 Hatteras Island Real Estate Impact (2020/2021 data)	
Parcels	8,572
Assessed Value	\$2.66 billion
Property Taxes	\$10.6 million
Occupancy Receipts	\$189.4 million



3. Tourism Economic Impacts

As Hatteras Island became more developed over the past several decades, it has come to play an increasingly significant role in Dare County's tourism industry. A substantial component of Hatteras Island's economic impact results from the contribution it makes to tourism in the Outer Banks and within Dare County specifically. But while reliable travel statistics enable the scale of the tourism industry in Dare County to be regularly calculated and updated, there is no similar subset of travel statistics just for Hatteras Island. Such information is rarely collected below the level of the county, and certainly not for unincorporated communities that compose Hatteras Island. But as was demonstrated by the 2013 Hatteras Island Economic Impact study it is possible to use correlated, quantified economic information to deduce the tourism-related economic impacts specific to Hatteras Island.

3.1 Measuring the Economic Impact of Tourism

The economic impact of the tourism industry in North Carolina and each of its 100 counties is calculated annually by the Research Department of the US Travel Association for the N.C. Department of Commerce's Division of Tourism, Film and Sports Development. Impacts are calculated using the appropriately named "Travel Economic Impact Model" (TEIM) which measures the impact of travel on the U.S. economy at the national, state, and local levels.

The TEIM is a disaggregated model comprised of 16 travel categories, including lodging, food, retail, public transportation, auto transportation, and amusement/recreation. The model employs data from a variety of government and proprietary sources and a combination of data inputs derived from U.S federal government and state government, nationally known private and non-profit travel organizations and other TIA's travel statistics.

The TEIM provides annual estimates of travel expenditures and the effect of these expenditures on employment, payroll, and tax revenue in North Carolina and at the county level. Those reports demonstrate the strong roles that tourism plays in the economies of the state as well as many counties, and especially in Dare County.

3.2 Recent North Carolina Tourism

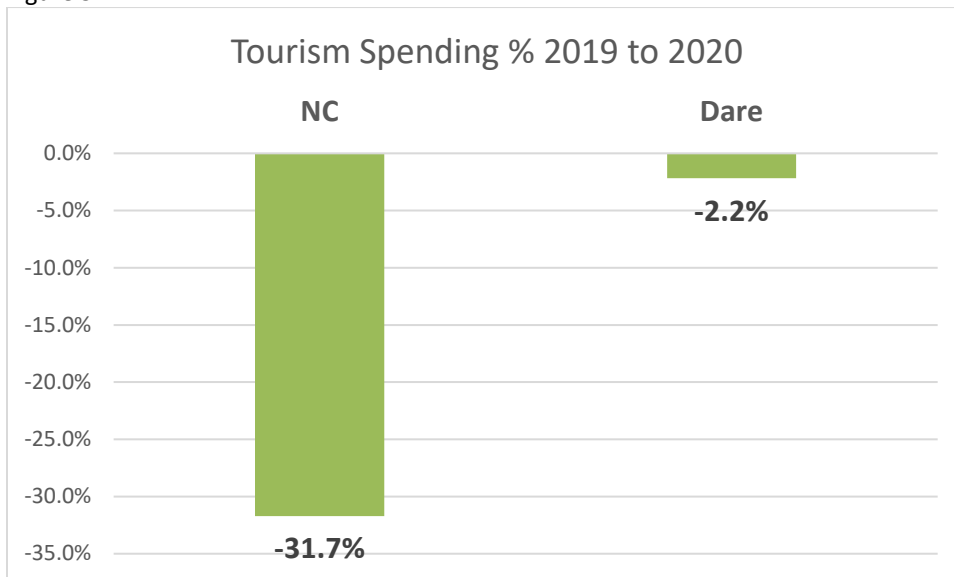
Like many other states, North Carolina's tourism industry was significantly and negatively affected by the COVID pandemic beginning in 2020. Immediately prior to the pandemic, North Carolina's tourism industry had achieved record performance in 2019, with estimated visitor spending at an all-time high of \$26.8 billion in direct spending, a 5.6 percent increase from 2018. Spending by travelers directly supported more than 236,000 jobs for North Carolinians, setting yet another record. Additionally, payroll income generated more than \$6.6 billion. Visitor spending generated more than \$2.1 billion in state and local tax revenues for reinvestment in communities across North Carolina. This performance contributed to North Carolina maintaining its position as the nation's sixth most visited state.

With the onset of the COVID pandemic in early 2020, North Carolina’s tourism industry experienced a 32 percent decline in visitor spending, falling from the previous record of \$26.8 billion in 2019 to only \$19.96 billion in 2020. Unsurprisingly this decline sharply depressed the economic impacts of tourism in North Carolina. Tourism-supported employment decreased 26.4 percent to 178,700 jobs, and the tourism payroll decreased 25 percent to \$6.4 billion. State and local governments saw similar decreases in 2020 visitor generated tax revenues to \$1.8 billion from \$2.4 billion in 2019.

3.3 Recent Dare County Tourism

Remarkably, despite these declines, North Carolina rose from sixth place in 2019 to fifth among U.S. states for total visitor volume in 2020. This gain is likely largely attributable to the exceptional performance of Dare County’s tourism industry which, even during the 2020 COVID pandemic, nearly equaled its 2019 record tourism spending (\$1.44 billion) in 2020 with \$1.41 billion. This amounted to a decline of only 2.2 percent in a year in which North Carolina as whole declined by nearly 32 percent. (Figure 5)

Figure 5



Dare County’s tourism industry performance is especially noteworthy given that visitors were prohibited from entering Dare County for two months — from mid-March to mid-May of 2020. Despite these closures, the most recent impact statistics for Dare County found that the \$1.41 billion in visitor spending in the county during 2020 had an economic impact of:

- 11,803 tourism-related jobs
- Payroll of \$409 million
- \$123 million in state and local tax revenue

3.4 Hatteras Island’s Tourism Industry Economic Impact

As previously discussed, the sources that provide credible tourism industry statistics for North Carolina and for each of its 100 counties do not provide similar reports for sub-county regions such as Hatteras Island. To calculate the tourism industry economic impact of just Hatteras Island, it is necessary derive those statistics by examining the other correlated information.

The 2013 Hatteras Island Economic Impact study conducted this analysis by comparing the populations of tourism-related businesses in both Dare County and Hatteras Island. Specifically, the economies of the Dare County and Hatteras Island were compared in terms of their relative “tourism intensity,” or the extent to which tourism industry constitute their respective larger economies, by identifying and comparing the number of tourism-related businesses to the total number of businesses in both Dare County and Hatteras Island.

Analysis of the comparative share of the tourism industry present in Dare and Hatteras Island provided the basis for estimating the economic contribution of Hatteras Island tourism to Dare County and the Outer Banks. A refined version of this industry analysis method was employed in this current assessment.

3.4.1 Tourism Industry Cluster Analysis

This analysis makes use of the concept of industry clusters which describe the diverse matrix of businesses that supply each other, as well as consumers, within prescribed sets of common industry groupings and markets. Such clusters often arise as companies develop around geographic proximity to desired resources and provide a variety of goods and services that draw on those resources to meet the market needs of customers. The economic strength of an industry cluster can be assessed by the extent to which the maximum spectrum of desired goods and services – from low end commodity to high end specialty - are satisfied by the constituent resident population of businesses.

North Carolina has been home to several industry clusters over the past century: large statewide or regional clusters such tobacco products, furniture, and textiles - as well as smaller localized industry clusters such as hosiery, boatbuilding, and even pickles. In each instance the availability of an abundant local resource was combined with human capital such as skilled labor, entrepreneurs, and investors to create and grow thriving economies selling value-added goods to instate and non-North Carolina customers. In the process such clusters created wealth and employment through the attraction of “new money” into their local economies.

Outer Banks tourism is another example of an industry cluster. The multitude of natural and cultural resource offerings of the region are the basis for a wide range of goods and services provided by firms to the visitors these attractions draw. Economists have defined the tourism industry cluster through classifications of businesses that directly serve tourists.

As described by the North American Industry Classification System (NAICS), used by business and government to classify business establishments according to type of economic activity, the

categories of activities in the tourism industry cluster include, but are not always limited to:

- Air transportation and services
- Sea, coastal transportation
- Taxi and limousine service
- Charter and ground passenger transportation
- Scenic and sightseeing water transportation
- Automotive rental
- Travel arrangement and reservation services
- Performing arts companies
- Spectator sports
- Museums, historical sites, zoos, and parks
- Amusement parks and arcades
- Traveler accommodation
- RV parks and recreational camps
- Rooming and boarding houses
- Drinking places
- Restaurants and Other Eating Places

The businesses in a tourism industry cluster serve not only tourists directly, but also constitute a network of “buyers and suppliers” that trade goods and services among each other. A healthy, dynamic industry cluster can be thought of a wide-ranging interwoven fabric of firms that serve a target market.

3.4.2 Hatteras Island’s Tourism Industry Cluster

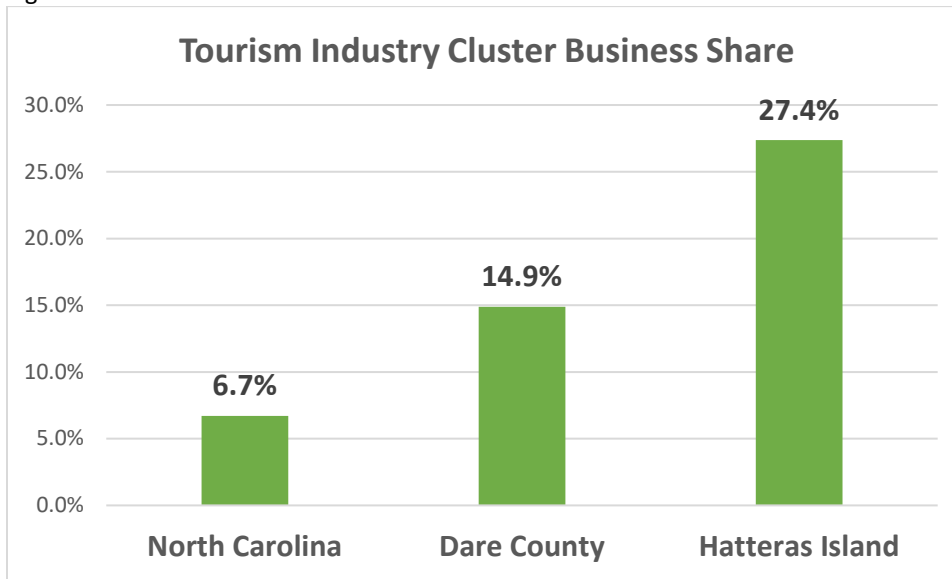
Databases of Dare County and Hatteras Island-specific tourism industry cluster classified companies were compiled from multiple sources to permit comparative analysis of their relative numbers and distributions. The same figures for the whole of North Carolina were included as a benchmark. (Table 4)

Table 4

Dare County/Hatteras Island Cluster Analysis			
Location	Total Firms	Tourism Cluster Firms	% Tourism Cluster Firms
North Carolina	519,312	34,867	6.7%
Dare County	3,772	561	14.9%
Hatteras Island	497	136	27.4%
Hatteras Island % of Dare County	13%	24%	NA

This analysis found that for the state of North Carolina, with the fifth highest number of tourists of all 50 U.S. state, only 6.7 percent of all businesses were classified within the tourism cluster. In contrast, a total of 561 businesses primarily involved in the tourism industry cluster were identified in Dare County, with these firms represented almost 15 percent of all (3,772) Dare County businesses. Of the 497 businesses identified on Hatteras Island, 136 firms - more than 27 percent - were specifically tourism industry cluster businesses. By this measure, Hatteras Island has a much “denser” tourism cluster as a larger share of all its businesses are within the cluster definition. (Figure 6)

Figure 6



3.4.3 Hatteras Island Tourism Impact Apportionment

The economic impact of Hatteras Island’s tourism industry Tourism industry cluster analysis provides the basis for differentiating the share of Dare County’s tourism economic impact attributable to Hatteras Island’s denser industry cluster firm population. Comparing the tourism cluster firm population characteristics of Dare County and Hatteras Island shows the relative share of each factor. (Table 5) For example, Hatteras Island is the location of 15 percent of all employment by tourism cluster businesses in Dare County whereas over 24 percent of all Dare County tourism cluster firms are in Hatteras Island.

Table 5

	# Of Firms	Total Revenues	Total Employment
Dare County	561	\$455,443,800	6,645
Hatteras Island	136	\$104,571,800	1,011
Hatteras Island %	24.2%	23.0%	15.2%

Given that the economic impact of tourism is primarily a function of visitor spending, the most appropriate factor for apportioning Hatteras Island’s share of Dare County tourism impacts is not the relative share of tourism cluster firms, but of the aggregate revenues of those businesses. In that case, the total revenues of Hatteras Island’s tourism businesses are \$104 million, equal to 23 percent of the Dare County total. This value constitutes the “apportionment factor” that best represents the strength of Hatteras Island’s tourism industry cluster relative to Dare County.

3.3.4 Hatteras Island Tourism Economic Impacts

The apportionment factor – 23 percent – was used to derive Hatteras Island’s tourism industry economic impacts by applying it to the 2020 Dare County tourism industry economic impacts. The result was the following estimates of Hatteras Island’s tourism economic impacts:

- Economic Output: \$324 million
- Employment: 2,715 jobs.
- Labor Income: Payroll of \$61 million
- Property income: Investment returns of \$35 million
- Total income: Aggregate income growth of \$96 million
- Taxes: \$28 million in state and local taxes

Table 6

2022 Hatteras Island Economic Impact (2020 data)						
Impact Activity	Economic Output	Employment	Labor Income	Property Income	Total Income	State and Local Taxes
Tourism	\$324,254,000	2,715	\$61,410,000	\$35,003,700	\$96,413,700	\$28,382,000

4. Recreational Fishing Economic Impacts

Recreational fishing is characterized as the harvest of marine or freshwater resources for sport, enjoyment, or consumption. In North Carolina, recreational fishing is a popular activity, and the recreational fishing and tourism industry, including fishing and boat supply shops, for-hire fishing operations, restaurants, and hospitality businesses, significantly contributes to the state's coastal economy.

Prior to the development of tourism on Hatteras Island, fishing was the region's principal economic activity. Even in the context of modern Hatteras Island as an integral contributor to Outer Banks tourism, fishing remains a distinctive and significant source of livelihood for many residents. The legacy of Hatteras Island fishing includes an early role in the development of recreational fishing – especially off-shore fishing - as specialized form of tourism capitalizing on Hatteras Island's proximity to the Gulf Stream. Almost a century ago Hatteras Island fishermen turned entrepreneurs introduced the concept of charter boat fishing, initially as a supplement to commercial fishing and eventually as a complementary or standalone enterprise.

As described the North Carolina Division of Marine Fisheries (NCDMF), the North Carolina recreational fishery consists of private anglers, the for-hire industry (charter and head boat operations), and tournament fishery. For 2019 NCDMF estimates that 17.5 million recreational fishing trips were taken in North Carolina resulting in approximately \$3.13 billion of estimated direct expenditures with an economic impact of 34,000 jobs, \$1.4 billion in income, and \$4.29 billion in total economic output impacts.

4.1 Recreational Fishing Industry Elements

In assessing the economic impact of Hatteras Island's recreation fishing industry, this study developed an analytic structure like that used by the NCDMF, estimating the individual and aggregate impacts of three recreational fishing elements:

Private fishing: recreational fishing by individuals or groups using their own fishing equipment and vessels. While private fishing does not directly employ people, expenditures on necessary local supplies and other resources has significant indirect and induced effects in the regional economy.

For-hire fishing: recreational fishing involving the rental or hiring of local personnel, equipment, supplies, and watercraft. Typically, this involves the use of either charter boats, generally smaller vessels (length less than 70 feet) that carry six or fewer passengers on a reservation schedule, or larger head boats/ party boats that can accommodate 30 passengers or more and operate trips on a fixed schedule.

Tournament fishing: recreational fishing in the form of organized multiday competitive sportfishing events often drawing national and international participant using both private and for-hire crews and vessels.

4.2 Calculating Recreational Fishing Economic Impacts

Estimating the individual and aggregate economic impacts of these elements is complex while these varied forms of recreational fishing have qualitatively similar, they are quantitatively different. And while their activities require the same basic resources, they vary in the number, sources, time periods of their utilization. Moreover, much of recreational fishing, especially private fishing, does not generate the statistics necessary for economic analysis. Unlike most other industries, much of the economic impact of recreational fishing arises from the effort rather than the result.

Fortunately, several recent related studies provided the basis for an econometric model to produce credible estimates with the available data. In particular, studies by the Moffatt & Nichol consulting firm in 2014 and 2016 involved detailed evaluations of comparable recreational (and commercial) fishing to quantify economic impacts for areas including Dare County. A 2014 study of the economic impacts of Oregon Inlet navigability included numerous surveys and interviews to determine the economic effects of northern Dare County recreational fishing. This research was built upon in a 2016 North Carolina Beach and Inlet Management Plan (BIMP) to estimate the economic impacts of recreational fishing in coastal economies.

4.3 Hatteras Island Recreational Fishing Economic Impacts

The findings of these studies, supplemented by selected academic and governmental research, were integrated to a model that when updated with current tourism cluster and Dare County charter business population data, estimated the economic impacts of the three recreational fishing elements.

4.3.1 Private Boat fishing

The economic impact of Hatteras Island private fishing was estimated by updating the 2016 BIMP calculations of Dare County private fishing impacts, cost adjusting them to 2020 dollars, and then apportioning the Hatteras Island share based on the 23 percent allocation used for tourism impacts. This tourism apportionment factor was used as private fishing does not involving hiring crew or renting gear and vessels, but instead relies on conventional tourism inputs such as fuel, accommodations, and meals.

The resulting economic impacts for 2020 consisted of:

- Economic Output: \$19.0 million
- Employment: 207 jobs
- Labor Income: Payroll of \$7.9 million
- Property income: Investment returns of \$7.6 million
- Total income: Aggregate income growth of \$15.5 million
- Taxes: \$1.4 million in state and local taxes

It is worth noting that because private fishing does not involve directly employing anyone – the fishermen effectively provide their own labor force – its employment and payroll effects are relatively modest. Conversely, the share of total income generated by investment returns is relatively high given that expenditures are primarily for goods and services instead.

4.3.2 For-hire fishing

Unlike private fishing, for-hire fishing inherently involves the employment of crew and vessel rental. It is thus both labor- and property-intensive which causes its economic impacts to differ significantly. For-hire fishing (and for tournament fishing, as will be shown) also differs from private fishing in the apportionment factor used to differentiate Hatteras Island’s economic impacts from Dare County total. Rather than the 23 percent factor used for private fishing, a higher figure of 38.4 percent was used based on calculations of the share of Dare County charter boat business based in the Hatteras Island study area.

As was done in assessing Dare County’s tourism cluster, the number and location of Dare County’s charter and head businesses were identified and analyzed to determine the share of for-hire fishing activity attributable to Hatteras Island. To adjust for the high variability of this industry sector the numbers reflect the maximum values for the 2011 to 2020 period. This analysis found that over one-third (38.4 %) of Dare County for-hire industry revenues were achieved by Hatteras Island activity. Hatteras Island’s share of total revenue - 38.4 percent - was used as the apportionment factor for calculating Hatteras Island for-hire fishing’s economic impacts.

The 38.4 percent apportionment factor was applied to the updated Dare County recreational fishing model to assess Hatteras Island’s for-hire fishing industry. The resulting economic impacts for 2020 consisted of:

- Economic Output: \$13.2 million
- Employment: 211 jobs
- Labor Income: Payroll of \$9.2 million
- Property income: Investment returns of \$6.1 million
- Total income: Aggregate income growth of \$15.3 million
- Taxes: \$632k in state and local taxes

In contrast to the economic impacts of private fishing, for-hire fishing had a proportionately higher employment and labor income effect because it inherently involves the employment of local crews. At the same time, the hiring of local watercraft also resulted in higher rate of property income generation as Hatteras boat owners benefitted along with local crew personnel. So, while private fishing generated significantly higher economic output (\$19.0 million) than did for-hire fishing (\$13.2 million), the total income economic benefits accruing to Hatteras employees and employers in the For-Sector was essentially the same.

4.3.3 Tournament fishing

Sportfishing tournaments are important to Hatteras for both historical and economic reasons. With its deserved reputation as a “cradle of big-game sport fishing,” Hatteras Island has long served as a hub and access route to the productive off-shore fishing grounds that have made the Outer Banks as claimant to being “The Billfish Capital of the World.” Sportfishing tournaments commonly involve dozens of multi-million dollar private and chart boats, each with a half-dozen or more fishermen and crew over a multi-day period, drawn from national and even international markets. As a result, sportfishing tournaments draw significant economic impacts to Hatteras and Dare County with short-term but significant expenditures on crews, fishing gear, lodging, food, maintenance, and storage. For example, a 2014 Moffatt & Nichols report on Oregon Inlet navigability estimated that 5 sportfishing tournaments provided a total annual economic impact of 36 jobs and \$4.6 million to Dare County.

Hatteras Island has hosted numerous offshore sportfishing tournaments over the past decades with similar economic results. But the viability of Dare County offshore sportfishing tournaments is entirely dependent on efficient and safe access to the Atlantic Ocean through either Oregon or Hatteras inlets. The problematic nature of such access has proven to be a significant and increasing constraint on Hatteras Island’s Tournament fishing industry. It also complicates the task of estimating the industry’s economic impacts.

For economic impacts purposes, tournament fishing thus combines characteristics of both private and for-hire fishing. Participants may supply their own vessel and crew, or they may charter a boat and employ local crew members. Given the typically high support costs entailed in tournament participation, the higher 38.4 percent for-hire apportionment factor used to calculate Hatteras Island’s share of Dare County tournament fishing impacts. The resulting economic impacts for 2020 consisted of:

- Economic Output: \$3.5 million
- Employment: 26 jobs
- Labor Income: Payroll of \$1.0 million
- Property income: Investment returns of \$687k
- Total income: Aggregate income growth of \$1.7 million
- Taxes: \$148k in state and local taxes

4.3.4 Total Hatteras Island Recreational Fishing Economic Impacts

The total estimated economic impacts (Table 7) of Hatteras Island’s three recreational fishing elements for 2020 consisted of:

- Economic Output: \$35.7 million
- Employment: 443 jobs
- Labor Income: Payroll of \$18.1 million
- Property income: Investment returns of \$14.4 million
- Total income: Aggregate income growth of \$32.5 million
- Taxes: \$2.2 million in state and local taxes

Table 7

2020 Hatteras Island Economic Impact Summary						
Recreational Fishing	Economic Output	Employment	Labor Income	Property Income	Total Income	State and Local Taxes
Private Boat	\$18,997,843	207	\$7,932,621	\$7,611,479	\$15,544,100	\$1,394,534
Charter/Head Boat Fishing	\$13,229,922	211	\$9,158,385	\$6,105,502	\$15,263,887	\$632,247
Tournament	3,533,682	26	1,049,226	686,542	1,735,768	148,034
TOTAL	\$35,761,446	443	\$18,140,232	\$14,403,522	\$32,543,754	\$2,174,815

5. Commercial Fishing Economic Impacts

Commercial fishing can be considered Dare County and Hatteras Island's original industry. But the industry has seen a decline in the region over the past several decades. The reasons for this decline are numerous, but a contributing factor, especially in more recent years, has been the declining accessibility to the fertile fisheries of the Atlantic Ocean via the county's inlets.

Some key measures suggest that the long-term decline of Hatteras Island's commercial fishing industry may have stabilized over the past decade. Present day commercial boats are significantly larger than those used historically, and this trend is likely to continue as economies of scale drive competitive viability for Hatteras fisherman. If that is the case, the constraints imposed by the poor navigability of Hatteras Inlet assume even great significance to the sustainability of Hatteras Island's first and most historic industry.

5.1 Commercial Fishing in North Carolina

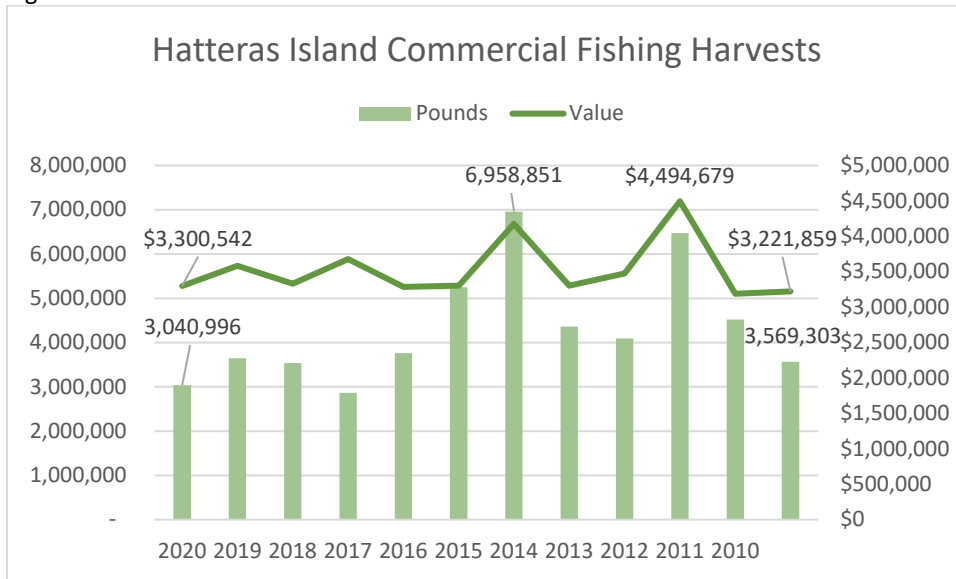
The continuing viability of the commercial fishing industry in North Carolina is demonstrated by the consistency of annual seafood harvest over the past decade. The North Carolina Division of Marine Fisheries (NCDMF) collects and reports annual statistics on the size and economic impact of the state's commercial fishing sector. It recently reported that in 2019, nearly 100,602 commercial fishing trips were taken, catching a total of 53 million pounds of seafood. From 2010 to 2019, the commercial fishing pounds landed in North Carolina averaged 59 million pounds, ranging from a high of 75 million pounds in 2010 to a low of 46 million pounds in 2018.

This consistency is reflected in measures of the industry's economic impact in North Carolina. Over the last decade, NCDMF found that the commercial fishing industry had consistently created over 7,000 jobs in the state each year. Despite this apparent robustness, the industry has experienced a significant, steady decrease in the number of commercial fishermen in the state. In 2010, NCDMF reported there were 3,598 commercial fishermen in North Carolina. But by 2019 that number had declined to 2,535, a decrease of some 30 percent.

5.2 Commercial Fishing in Hatteras Island

Hatteras Island's commercial fishing industry has exhibited a similar trend to that of North Carolina over the last decade. The NCDMF annual reports on commercial fishing harvest landed at Hatteras Island, with a few exceptions has stayed within a relatively narrow band of results between 2010 and 2020. (Figure 7) In fact, the last 5 years of that period have shown improved results in terms of both pounds and value of fishing harvested landed at Hatteras Island.

Figure 7



5.3 Hatteras Island Commercial Fishing Economic Impacts

The NCDMF reported that the 2020 value of commercial seafood landings in Hatteras Island was \$3,582,611. Incorporating this value in the Hatteras Island economic model estimated the 2020 economic impacts (Table 8) of Hatteras Island’s commercial fishing as follows:

- Economic Output: \$6.3 million
- Employment: 83 jobs
- Labor Income: Payroll of \$2.7 million
- Property income: Investment returns of \$2.1 million
- Total income: Aggregate income growth of \$4.8 million
- Taxes: \$379k in state and local taxes

Table 8

2020 Hatteras Island Economic Impact Summary						
Commercial Fishing	Economic Output	Employment	Labor Income	Property Income	Total Income	State and Local Taxes
	\$6,254,583	83	\$2,698,084	\$2,082,410	\$4,780,494	\$378,672

6. Conclusion

Hatteras Island is a small but distinctive part of Dare County. In land area Hatteras Island constitutes barely 2 percent of Dare County. Its estimated 2020 population of 4,500 residents is less than 12 percent of the Dare County total. The goal of this Hatteras Island Economic Impact Assessment was to describe and calculate the comprehensive economic contributions of Hatteras Island to the economy of Dare County, North Carolina.

The conclusion of this assessment is that Hatteras Island plays a disproportionately large role in the county's economy. This conclusion is based on the examination and calculation of economic impacts of four primary sectors of Hatteras Island economic activity:

Real Estate:

- Property Value: 8,572 with \$2,657,073,600 in assessed value
- Property Taxes: \$10.6 million annually in Dare County property tax revenues.
- Occupancy Receipts: \$189.4 million for 2021.

Tourism

- Economic Output: \$324.2 million
- Employment: 2,715 jobs
- Income: \$96.4 million
- Taxes: \$28.4 million in state and local taxes

Recreational Fishing

- Economic Output: \$35.8 million
- Employment: 443 jobs
- Income: \$32.5 million
- Taxes: \$2.2 million in state and local taxes

Commercial Fishing

- Economic Output: \$6.3 million
- Employment: 83 jobs
- Income: \$4.8 million
- Taxes: \$380 thousand in state and local taxes

Hatteras Island Total Economic Impact

Collectively, these sectors demonstrate the large contributions made by Hatteras Island to the Dare County economy. (Table 9)

- Property Value:** 8,572 parcels accounting for \$2.7 billion in assessed value
- Property Taxes:** \$10.6 million in annual Dare County property tax revenues
- Occupancy Receipts:** \$189.4 million in occupancy gross receipts for 2021.
- Economic Output:** \$366 million in economic activity
- Employment:** 3,241 jobs
- Income:** \$133.7 million in total income
- Taxes:** \$30.9 million in state and local taxes

Table 9

Hatteras Island Economic Impact Totals	
Property Value	\$2,657,073,600
Property Taxes	\$10.6 million
Occupancy Tax Receipts	\$189,408,210
Economic Output	\$366,270,029
Employment	3,241
Total Income	\$133,737,948
State and Local Taxes	\$30,935,487

Hatteras Inlet Economic Impact

A major difference between the 2013 and 2022 assessments was the addition of Hatteras Inlet to the study region. This resulted in the inclusion of recreational and commercial fishing to the economic activities studied as these Hatteras industries are heavily dependent on ocean access provided through Hatteras Inlet. Together the economic impacts of recreational and commercial constitute an estimate of the economic impact of Hatteras Inlet itself.

- **Economic Output:** \$42.0 million
- **Employment:** 526 jobs
- **Income:** \$37.3 million
- **Taxes:** \$2.6 million in state and local taxes



END

Appendix

Project Consultant Team

The project will be led by Consultant Team Members Mr. Edward Brent Lane and Ms. Deborah Theresa Watts who together possess over six decades of economic development experience distinctly suited to the coastal North Carolina economy.

Edward Brent Lane

Brent Lane is a Fellow of the UNC Global Research Institute at the University of North Carolina. After joining the Institute in 2004 Mr. Lane previously served as the Director of the UNC Center for Competitive Economies at the Kenan-Flagler Business School where he designed and led the performance of over 50 economic impact assessments for a variety of regional and state-wide clients across North Carolina and the United States. Much of this work involved clients in North Carolina coastal and maritime economies, including:

- Dare County Regional Airport Economic Impact Assessment (2019)
- Carteret County Marine Science Economic Impact Assessment (2018)
- Economic Development Opportunity Assessment for Lower Currituck (2016)
- Hatteras Island Economic Impact Assessment (2013)
- USS North Carolina Battleship Economic Impact Assessment (2012)
- North Carolina Marine Biotechnology Incubator Feasibility Study (2009)
- UNC Consortium Research Vessel Hatteras Economic Impact Analysis (2008)
- Currituck County Economic Vision Plan (2007)

Mr. Lane's combination of applied scholarship and practical experiences has made him a valued non-partisan advisor on economic policy issues to the North Carolina General Assembly. A native of North Carolina he earned masters' degrees in public administration at George Washington University and in business administration from the University of North Carolina at Chapel Hill, along with undergraduate degrees in both the social and physical sciences.

Deborah Theresa Watts

As senior partner at Technology Development Group, a consultancy practice specializing in technology-led economic development, Ms. Watts has accumulated more than 30 years of successful experience on a state, national and international level related to public and private sector science policy and technology-based economic development. Ms. Watts specializes in working across diverse constituencies to design, fund and implement innovative approaches to advance economic and community development through the strategic use of leading-edge technologies. In this capacity, Ms. Watts had primary responsibility for securing more than \$40 million funding from international, federal, state, and private funding agencies for research and innovative programmatic initiatives. Ms. Watts has served as program and grant evaluator for federal investments in technology infrastructure and for several federal and state economic and community development grant programs.

Experience with a broad span of projects, clients and funders has given Ms. Watts an unusual breadth of expertise and a deep understanding of the theory and practice of economic and community development. Ms. Watts has a working knowledge in ag-biotech, aquaculture, coastal management, biomedicine, e-government, entrepreneurial development, environmental technologies, information technology, innovation, nutraceuticals, plastics, and sustainable development. Beyond understanding these subjects Ms. Watts is able to effectively communicate with audiences at all levels, from highly technical research proposals to broad outreach instruments targeting the general public. Publications include strategic and operating plans for federal, state, and regional public policy institutions and economic development initiatives; academic research on technology policy and management; and industry and market analyses for major and startup businesses. In recent years, her work has increasingly focused on the unique environments and challenges facing coastal communities.

Ms. Watts has undergraduate and graduate degrees in molecular biology from NC State University and Emory University respectively, and at the University of NC at Chapel Hill has completed an MBA degree and all coursework toward Ph.D. in Operations Management with a focus on innovation and technology and has completed additional studies at the Kennedy School of Government at Harvard University.



Grant Application - Island H Modifications

Description

The Infrastructure Investment and Jobs Act allocated \$6.4 million to the U.S. Army Corps of Engineers to dredge between Wanchese and Oregon Inlet. However, Dare County is responsible for the provision of disposal sites and associated costs. As currently constructed, the confined disposal facility (Island H) off of Wanchese has approximately 1/2 of the capacity necessary to dredge the channel that leads into Wanchese Harbor. To provide the requisite capacity, the berm will need to be elevated approximately 2 feet. Estimated cost for engineering and construction is \$748,000. Grants and Waterways is requesting the Board authorize the submission of a N.C. DEQ Shallow Draft Navigation Fund grant application. If awarded, DEQ will match 66.67% of total costs (up to \$498,691.60) and Dare County would contribute 33.33% of total costs (up to \$249,308.40). Source of Dare County match would be the General Fund appropriated fund balance.

Board Action Requested

Authorize the submission of a N.C. DEQ Shallow Draft Navigation Fund grant application for Island H modifications and adopt Resolution to Sponsor the Island H Modification Project

Item Presenter

Barton Grover, Grants & Waterways Administrator

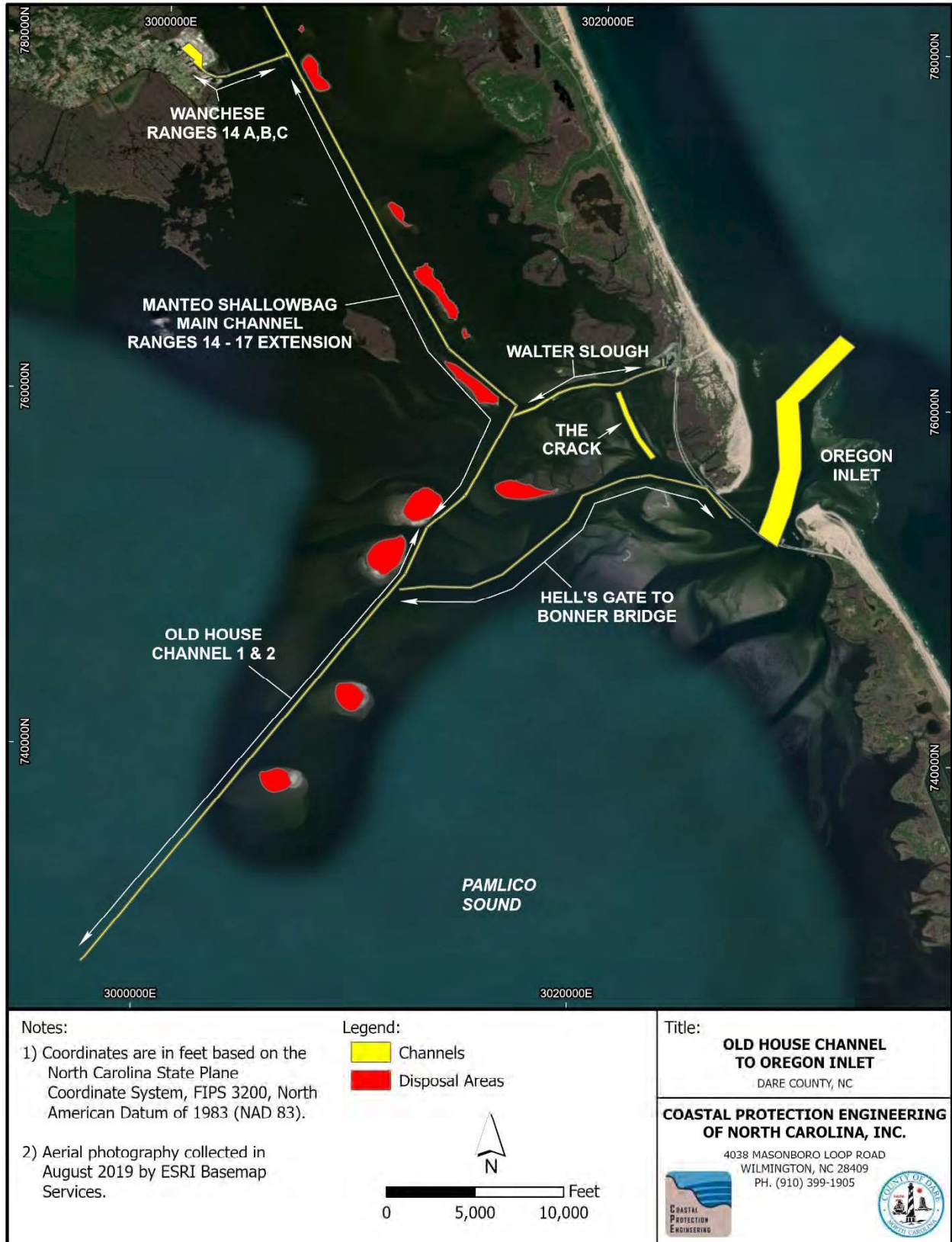


Figure 2. Project location map showing the Old House Channel to Oregon Inlet and Wanchese to Oregon Inlet portions of the project area.



Resolution to Sponsor the Island H Modification Project

WHEREAS, Dare County desires to sponsor the Island H Modification Project to provide additional capacity for dredged materials in preparation for the upcoming U.S. Army Corps of Engineers pipeline dredging project.

THEREFORE, BE IT RESOLVED THAT:

- 1) Dare County requests the State of North Carolina provide financial assistance to Dare County for the Island H Modification Project in the amount of \$498,691.60 or 66.67% of project cost, whichever is the lesser amount;
- 2) Dare County assumes full obligation for payment of the balance of project costs;
- 3) Dare County will obtain all necessary State and Federal permits;
- 4) Dare County will comply with all applicable laws governing the award of contracts and the expenditure of public funds by local governments;
- 5) Dare County will supervise construction of the project to assure compliance with permit conditions and to assure safe and proper construction according to approved plans and specifications;
- 6) Dare County will obtain appropriate easements, rights-of-way or suitable dredge material disposal areas that may be necessary for the construction and operation of the project without cost or obligation to the State;
- 7) Dare County will ensure that the project is open for use by the public on an equal basis with limited restrictions, if on public property;
- 8) Dare County will hold the State harmless from any damages that may result from the construction, operation and maintenance of the project; and
- 9) Dare County accepts responsibility for the operation and maintenance of the completed project.

This the 21st day of March, 2022.

Robert Woodard, Sr., Chairman

Attest:

Cheryl C. Anby, Clerk to the Board



*Capital Improvements Planning Committee Report
Renovation of Masonic Lodge - Youth Center Project*

Description

Oakley Collier Architects has completed and presented a renovation assessment of the recently purchased Masonic Lodge to the Capital Improvements Planning Committee. Their recommendation will be provided by the County Manager.

Board Action Requested

Take appropriate action

Item Presenter

Robert Outten, County Manager



Consent Agenda

Description

1. Approval of Minutes (03/07/22)
2. Tax Collector's Report
3. Amendment to Water Capital Project Ordinance to Correct Budget Amounts Between Design and Construction

Board Action Requested

Take Appropriate Action

Item Presenter

Robert Outten, County Manager



Approval of Minutes

Description

The Board of Commissioners will review and approve their previous Minutes, March 7, 2022, which follow this page.

Board Action Requested

Approve Previous Minutes

Item Presenter

Robert Outten, County Manager



County of Dare

P.O. Box 1000 | Manteo, NC 27954

MINUTES

DARE COUNTY BOARD OF COMMISSIONERS MEETING

Dare County Administration Building, Manteo, NC

9:00 a.m., March 7, 2022

Commissioners present: Chairman Robert Woodard, Sr., Vice Chairman Wally Overman
Rob Ross, Steve House, Jim Tobin, Ervin Bateman

Commissioners absent: Danny Couch

Others present: County Manager/Attorney, Robert Outten
Deputy County Manager/Finance Director, David Clawson
Master Public Information Officer, Dorothy Hester
Clerk to the Board, Cheryl Anby

A full and complete account of the entire Board of Commissioners meeting is archived on a video that is available for viewing on the Dare County website www.darenc.com.

At 9:00 a.m. Chairman Woodard called to order the regularly scheduled meeting. He invited Rev. Gaye Morris to share a prayer and then he led the Pledge of Allegiance to the flag.

ITEM 1 – OPENING REMARKS – CHAIRMAN’S UPDATE

Following is a brief outline of the items mentioned by Chairman Woodard during his opening remarks, which may be viewed in their entirety in a video on the Dare County website:

- On February 24, 2022, Vladimir Putin had launched a full-scale invasion of Ukraine. The unprovoked attack was made with no justification and it was incumbent on all nations to ensure that Putin was met with severe consequences. Chairman stated in part that the unlawful military actions by Putin would undoubtedly lead to loss and suffering. He commended the brave leadership of President Zelenskyy. He presented quotes from President John F. Kennedy and President Ronald Reagan as they related to the peace and strength of a free nation along with the U.S. Junior Chamber Creed.

ITEM 2 – PRESENTATION OF COUNTY SERVICE PINS

- 1) Natalie Matusko, Public Health Nurse II, received a 10-year pin.
- 2) Sally DeFosse, Assistant Finance Director received a 20 year pin
- 3) Robin Etheridge, Land Records Manager received a 35 year pin

ITEM 3 – EMPLOYEE OF THE MONTH – March, 2022

Jessica Parra received the Employee of the Month award from Pat Irwin. She began as a customer representative in May, 2021 and was now the senior customer representative. She continues to take on new responsibilities and recently began managing the debt setoff program.

ITEM 4 – PUBLIC COMMENTS

At 9:40 a.m. the Manager outlined the procedure for making public comments in Manteo and via the video link to the Fessenden Center Annex in Buxton. Following is a summary of all citizen remarks made in Manteo:

1. Laura Allendorf spoke to the Board about the 2022 Citizens Guide, published since 1998 and distributed to business offices throughout Dare County. The League of Women Voters of Dare County, with support from donors and other local contributors, will distribute 6,600 copies of the annual guide.
2. Tom Amatucci, President of Rodanthe Civic Association, spoke about houses which washed into the ocean. He proposed community assistance to help empty the homes ahead of their ocean raze. He also provided an update on the 600 registrants for the Rodanthe bridge run, which would take place in March or April. The event had approximately twenty-four sponsors with 150 runners on its waiting list to participate.
3. Kathryn Fagan addressed the Board regarding the proposed fifty-six homes to be built near Airport Road. She voiced concerns over notice of the project, anticipated traffic and whether an impact study or environmental study had been completed. She was also concerned over the water piping for the project.

There were no comments from Buxton and Mr. Outten closed Public Comments at 9:51 a.m.

ITEM 5 – BRIGHTSPRING HOSPICE SERVICES UPDATE

Joseph Moore and Kevin McDaniel provided a presentation. Mr. Moore stated seven employees had completed their first six-months with BrightSpring and would be receiving their employment retention bonuses. Any funds remaining would be returned to the County pursuant to agreement. The company had struggled to find a hospice community liaison. This position would help educate the community and explain the appropriate utilization of hospice for a better end-of-life experience and facilitates the care transition. Mr. Moore mentioned the difficulty in locating a centrally located office with the right footprint at the right budget point. He reviewed the contracted payers and the inability to provide some contracts until completion of the “tie-in notice” with CMS and the federal government. They had, however, admitted a patient without an approved payer and would not turn down a need for payer status. Ninety percent of admissions were those with Medicare as a primary source. Mr. Moore stated home health and hospice were different. Typically hospice care patients converted to conventional Medicare and in-home health patients maintained their payer. Chairman Woodard praised Pat, the hospice caregiver who had tended to his mother. BrightSpring’s patient experience score exceeded the national average. There were eleven patients currently in hospice care and seventy-three being assisted with home health. Dr. Davies advised Dare had a high monthly total in care of 120 during 2014-15. Prior to the transfer of care to BrightSpring, the county was having difficulty with 50 due to staffing shortages. Commissioner Ross commented at the time of the sale there had been some public concern that patients may be neglected in home healthcare. Mr. Moore addressed there were some home healthcare gaps but every transition had bumps. Vice-Chairman Overman asked about anticipated growth and Mr. Moore said it was a three-year plan. The current staff could handle 10-12 patients per nurse. They were staffed for

35 patients at this time. Commissioner Tobin noted he had seen at least three obituaries which referenced and spoke highly of BrightSpring's staff for the care of their loved one. He thanked them for a good job.

ITEM 6 – HEALTH & HUMAN SERVICES – PUBLIC HEALTH DIVISION - CAREGIVER'S DAY OUT PRESENTATION

Sheila Davies and Diane Denny presented this item. Caregivers' Day Out program would be an additional resource to offer activities for seniors with dementia. The program, provided by Outer Banks Dementia Friendly Coalition would allow caregivers an opportunity to refresh, recharge, or engage in other activities while volunteers provided activities to seniors. Ms. Denny, the program director, also discussed other programs to help our area become "dementia friendly". Restaurants and other businesses that completed training in dealing with dementia patrons could display the purple seahorse symbol. Volunteers were always needed and welcomed.

ITEM 7 – DARE COUNTY DEPARTMENT OF HEALTH AND HUMAN SERVICES, PUBLIC HEALTH DIVISION – AMEND DARE COUNTY ORDINANCE 34.02 (Att. #1)

Medicaid prohibited the use of tobacco and/or tobacco products "on or around the facilities of any provider of services who bills Medicaid for said services". This ordinance amendment would prohibit the use of tobacco in and around Dare County's Department of Health and Human Services. A marked up ordinance with changes was presented to the Board.

MOTION

Commissioner Tobin motioned to approve amendment to Dare County Ordinance 34.02 as presented.

Commissioner Bateman seconded the motion.

VOTE: AYES unanimous

ITEM 8 – DARE COUNTY DEPARTMENT. OF HEALTH AND HUMAN SERVICES, PUBLIC HEALTH DIVISION - AMEND DARE COUNTY ORDINANCE CHAPTER 91 SECTION 91.030 (Att. #2)

Dr. Davies explained this ordinance amendment was to clarify and mirror the state statute references of potentially dangerous and dangerous dogs and to make the language consistent. Mr. Outten added this was prompted by a recent incident of a dog attacking another dog and would allow the ability to exercise some other options instead of euthanasia.

A marked up ordinance with suggested changes was presented to the Board.

MOTION

Vice-Chairman Overman motioned to approve amendment to Chapter 91, Section 91.030 as presented.

Commissioner Tobin seconded the motion.

VOTE: AYES unanimous

The Board recessed at 10:43 a.m. and reconvened at 10:54 a.m.

ITEM 9 – DARE COUNTY BEACH NOURISHMENT – AVON/BUXTON PROJECT – OWNER/CONTRACTOR AGREEMENT

The Board approved Great Lakes Dredge and Dock Company, LLC as the “apparent low bidder” for the Avon and Buxton Nourishment projects. Dustin Peele, Project and Procurement Manager, advised the next step would be to issue the Notice of Award and execute the Owner/Contractor Agreement.

MOTION

Commissioner House motioned to approve the owner/contractor agreement with Great Lakes Dredge and Dock Company, LLC and authorize the County Manager to sign the agreement.

Commissioner Tobin seconded the motion.

VOTE: AYES unanimous

ITEM 10 – DARE COUNTY BEACH NOURISHMENT – AVON/BUXTON SAND FENCING

Dustin Peele also presented this item asking for approval of the sand fencing agreement.

MOTION

Commissioner House motioned to approve the owner/contractor agreement for sand fencing and beach planting and authorize the County Manager to sign the agreement.

Commissioner Tobin seconded the motion.

VOTE: AYES unanimous

ITEM 11 – RESOLUTIONS APPROVING FINANCING TERMS: \$2,980,682 FOR 36 MONTHS AT 1.45% FOR VEHICLES AND EQUIPMENT AND \$1,345,236 FOR 59 MONTHS AT 1.83% FOR PUBLIC WORKS HEAVY EQUIPMENT (Att. #3)

Dave Clawson presented two resolutions.

MOTION

Vice-Chairman Overman motioned to adopt resolutions to award financing to Truist Bank and authorize the County Manager and Finance staff to execute all necessary financing documents.

Commissioner House seconded the motion.

VOTE: AYES unanimous

ITEM 12 – 2022 CLASSIFICATION AND COMPENSATION STUDY

The County had noticed for qualifications to conduct a classification and compensation study for Dare County employees. Seven responses had been received: Baker Tilly US, LLP, Bolton, Evergreen Solutions, LLC, Gallagher Human Resources & Compensating Consulting, JER HR Group, Management Advisory Group and Piedmont Triad Regional. Mr. Outten explained how the responses had been reviewed to eliminate and narrow the choice of companies based upon North Carolina experience, timing and cost of the proposed study. Evergreen Solutions had local experience and was \$30,000 less expensive than other responses. They were recommended for the full spectrum evaluation to address all 257 positions in the county. Commissioner House asked about the timeline for completion of the study, and Mr. Outten advised he expected completion in 5½ months.

MOTION

Commissioner Ross motioned to approve Evergreen Solutions, LLC to conduct a 2022 classification and compensation study and authorize the County Manager to sign the final agreement and any associated budget agreement.

Vice-Chairman Overman seconded the motion.

VOTE: AYES unanimous.

ITEM 13– CONSENT AGENDA

The Manager announced the items as they were visually displayed in the meeting room.

MOTION

Commissioner House motioned to approve the Consent Agenda:

- 1) Approval of Minutes (02.17.22) (02.22.22) **(Att. #4)**
- 2) Ground Lease, Sublease Agreements and Memorandum of Lease Agreements between Dare County and the NC Department of Administration
- 3) NCDOT Right of Way Three-Party Encroachment Agreement for KOA, Rodanthe
- 4) Budget Amendment – Emergency Pumps
- 5) Budget Amendment – Homeland Security Grant CCTV Trailer

Commissioner Tobin seconded the motion.

VOTE: AYES unanimous

ITEM 14 – BOARD APPOINTMENTS

1) Manns Harbor Marina Commission

Commissioner Tobin motioned to reappoint Paul Mann, V, Jeff James and Jessie Outland, Sr. for another term.

Commissioner House and Vice Chairman Overman seconded the motion.

VOTE: AYES unanimous

2) Dare County Transportation Advisory Board

Vice-Chairman Overman motioned to appoint Stephanie Webb for Human Services Sector seat.

Commissioner Bateman seconded the motion.

VOTE: AYES unanimous

3) Dare County Parks and Recreation Advisory Board

Commissioner Bateman motioned to appoint Cindy Perry to replace George Berry and appoint Thomas Floyd to fill the remaining term of Kelli Harmon.

Commissioner Ross seconded the motion.

VOTE: AYES unanimous

4) Upcoming Board Appointments - April, May and June, 2022 were announced.

ITEM 15 – COMMISSIONERS’ BUSINESS & MANAGER’S/ATTORNEY’S BUSINESS

Commissioners and the County Manager frequently make extensive remarks. Following is a brief summary outline of the items mentioned by Commissioners during this segment:

Vice-Chairman Overman

- Thanked service pin recipients for their dedication and congratulated Jessica Parra.
- He thanked the ABC Board for removing all Russian products from local stores and encouraged other businesses to do the same.
- He had reached out to Senators Thom Tillis and Richard Burr asking them to broaden their posture on any and all weapons for Ukraine. He stated the Ukrainians had showed fortitude and “they just need some help”. He likened this event as Ukraine’s 1776 and 1812 all wrapped into one and the world needed to support them as fast as possible.

Commissioner Bateman

- He congratulated the service pin recipients.
- Remembered the Ash Wednesday Storm of 1962 which had struck the Outer Banks.
- He agreed with previous Board remarks regarding the Ukraine and praised the integrity and hard-working ethic of Ukrainian workers. He mentioned higher gas prices were a small sacrifice to pay.

Commissioner Tobin

- Provided an update on *Miss Katie* advising the stern section of the port had failed a recent stabilization test. The starboard side of the vessel passed the same test. There would be a rerunning of the numbers to avoid a possible three week delay.
- Reported his family had a friend in the Ukraine who was providing daily videos of the unfolding crisis.

Commissioner Ross

- He concurred with much of the Commissioner's statements regarding Ukraine and stated his grandparents had come from a small village there.
- Presented a letter of support for Trillium Health Resources to continue management of Medicaid recipients involved in the foster care system.

MOTION

Commissioner Ross motioned that the county approve the letter of support.

Commissioner Tobin and Vice Chairman Overman seconded the motion

VOTE: AYES unanimous

- Trillium Mobile Health clinics were rolling out and he would be attending a ribbon cutting in Rodanthe/Waves/Salvo on March 29, 2022 with Vice-Chairman Overman.
- The Audit Committee would have their next meeting on March 24, 2022.
- Commented with concern on the shortage of primary care physicians in the county.

Commissioner House

- He stated prayers should continue for Ukraine. He recited the three main things then General Dwight D. Eisenhower stated helped the United States win WWII: armament, invention of the mechanical army (jeep) and the will of the American people.
- Remembered the historic March 7, 1965 Selma to Montgomery marches, known as 'Bloody Sunday', during the crossing of the Edmund Pettus Bridge in Selma, Alabama.
- Introduced a resolution relative to the Striped Bass Amendment 2. The Board discussed and after it was presented, Commissioner Ross asked that there be some clarifying percentages added to the resolution.

MOTION

Commissioner House motioned to approve the Resolution as amended.

Commissioner Tobin seconded the motion

VOTE: AYES unanimous

MANAGER'S/ATTORNEY'S BUSINESS

Mr. Outten presented a budget amendment for a grant received for the Sheriff's Office.

MOTION

Commissioner House motioned to approve the \$84,270 budget amendment.

Commissioner Bateman seconded the motion

VOTE: AYES unanimous.

Mr. Outten explained Dan Bullock, of Holtz Builders, was interested in a project to construct dormitory-style housing, often used for J1 workers. He had sent specifics regarding a request for \$1,500,000 in subsidy over ten years. The 192 units to be built would have 1 - 2 bedrooms. The Board discussed and was interested in more details. The County Manager would provide an update after more conversations with Mr. Bullock.

CLOSED SESSION: At 11:46 a.m. Mr. Outten asked for a closed session pursuant to NCGS 143-318.11(a)(3) to consult with an attorney employed or retained by the County in order to preserve the attorney-client privilege relative to Blackburn v. Dare, personnel issues and to approve the minutes of the last closed session.

MOTION

Commissioner House motioned to go into closed session pursuant to the provisions of the North Carolina General Statutes cited by the County Manager.

Commissioner Ross seconded the motion.

VOTE: AYES unanimous

Dorothy Hester announced there would be an Avon and Buxton beach nourishment public live-streamed meeting on March 24, at 5:00 p.m., at the Fessenden Center. The tentative windows for the commencement of the projects were early June for Avon and July for Buxton. The COA ribbon cutting would be April 8, 2022 at 2:00 p.m. Mr. Clawson added it was hopeful the remaining siding would be installed on the building by that time.

At 11: 49 a.m., the Commissioners exited the room to meet in Closed Session. They reconvened in Open Session at 12:12 p.m. Mr. Outten reported that during the Closed Session the Board approved previous Closed Session Minutes, had discussion with the County Attorney, gave guidance and took no action.

At the conclusion of the meeting, Chairman Woodard asked for a motion to adjourn.

MOTION

Commissioner Tobin motioned to adjourn the meeting.

Commissioner Ross seconded the motion.

VOTE: AYES unanimous

At 12:13 p.m., the Board of Commissioners adjourned until 5:00 p.m., March 21, 2022.

Respectfully submitted,

[SEAL]

By: _____
Cheryl C. Anby, Clerk to the Board

APPROVED: By: _____
Robert Woodard, Sr., Chairman
Dare County Board of Commissioners

Note: Copies of attachments (Att.), ordinances, resolutions, contracts, presentations, and supporting material considered at this meeting are on file in the office of the Clerk to the Board.



Tax Collector's Report

Description

February 2022 Releases over \$100
February 2022 Refunds over \$100
February 2022 NCVTS Refunds over \$100

Board Action Requested

Approved

Item Presenter

Becky Huff, Tax Collector

Release Report for REAL ESTATE and PERSONAL PROPERTY

(Releases over (\$100.00))

MONTH: February

DATE RANGE: 2/1/2022 - 2/28/2022

SUBMITTED BY: Becky Huff

Taxpayer Name	Parcel #	Bill Year	Reason	Value Released	Tax Released
SMITH, DIXIE RAY	962707000	2020	Boat scrapped	-30,000.00	-199.20
DIDDLEMEYER, LAWRENCE F	936669000	2021	Duplicate bill	-20,655.00	-124.96
TARPLEY, GARY	960597000	2021	Plane not in Dare County	-146,411.00	-771.74
SMITH, DIXIE RAY	962707000	2021	Boat scrapped	-30,000.00	-199.65
Total Tax Released:					-1,295.55

Refund Report for REAL ESTATE and PERSONAL PROPERTY

(Refunds over \$100.00)

MONTH: February

Date Range: 2/1/2022 - 2/28/2022

SUBMITTED BY: Becky Huff

<u>Taxpayer Name</u>	<u>Parcel</u>	<u>Bill Yr</u>	<u>Reason</u>	<u>Refund Amount</u>
LIVERMAN, BEATRICE B	003954000	2021	Overpayment	-2,055.59
LAND, RICHARD W TTEE	004861000	2021	Overpayment	-245.69
EAKER, KARLADEAN T TTEE	002503004	2021	Overpayment	-2,615.42
KELLY, TIMOTHY M	003026003	2021	Overpayment	-184.85
KARKI, RAJU	003716001	2021	Overpayment	-4,079.12
CHAVEZ, RAIMUNDO	004389000	2021	Overpayment	-2,052.70
MOUZON, ELEANOR TURNER	000148000	2021	Overpayment	-736.53
CHEN, LING	000726001	2021	Overpayment	-1,295.99
WINSLOW, ANN T	000773000	2021	Overpayment	-1,796.93
KEENER, CYNTHIA SNEAD	001342000	2021	Overpayment	-752.49
BARKER, DONALD B	001343000	2021	Overpayment	-1,992.90
OWENS, AMBER H	001584000	2021	Overpayment	-1,673.00
SHEREN, BENJAMIN CROCKER	002181000	2021	Overpayment	-2,158.62
MCCANN, ANDREW D	006158000	2021	Overpayment	-1,223.13
CAFFEE, F. WAYNE TTEE	001226000	2021	Overpayment	-440.21
WILLIAMS, JAMES R	003153000	2021	Overpayment	-2,479.96
WOODZELL, MATTHEW M	004188000	2021	Overpayment	-4,098.31
BAXTER, RICKIE THOMAS TTEE	004272001	2021	Overpayment	-2,902.19
GRANDY, JOHN STEVEN	004560000	2021	Overpayment	-2,781.67
RAY, CAMERON C	005080000	2021	Overpayment	-763.61
KARKI, RAJU	005419001	2021	Overpayment	-3,982.98
MILLER, ASHLEIGH MARIA	005662000	2021	Overpayment	-433.71
MUNDEN FAMILY PARTNERSHIP I	006059000	2021	Overpayment	-904.33
TOWLER, EVERETT BLAKE	006100000	2021	Overpayment	-1,495.47
RADDAY, SHERRI L	007289000	2021	Overpayment	-2,096.98
SARRATT, RICHARD S	007410000	2021	Overpayment	-1,786.45
STROUSE, JOHN I	007804000	2021	Overpayment	-1,028.88
SCOTT, SUSAN HAGER TRUSTEE	007967002	2021	Overpayment	-1,911.19
WHITE, NANCY B	008283000	2021	Overpayment	-470.66
LIVERMAN, FRED L	008432000	2021	Overpayment	-2,509.50
BEAR, FRED E III	004891020	2021	Overpayment	-1,312.75
MAZUKA, KAREN	009096000	2021	Overpayment	-1,888.76
PONTECORVO, BARTH C	009636000	2021	Overpayment	-1,032.68
FISCHER, MICHAEL R	009717000	2021	Overpayment	-3,531.96
VALENTINE, MICHAEL E	009989000	2021	Overpayment	-1,661.70
CHARLTON, RUTH O	010069025	2021	Overpayment	-200.00
WHT3 FAMILY LIMITED PARTNER	010171000	2021	Overpayment	-3,059.69
HEALY, TIMOTHY P	010215034	2021	Overpayment	-2,280.37
NORTH CROATAN LLC	010492000	2021	Overpayment	-6,234.45
LOY, BRADFORD NEIL	010665000	2021	Overpayment	-3,054.30
FORBES, JEAN A DDS	011197000	2021	Overpayment	-462.98
FORBES, JEAN A DDS	011197000	2021	Overpayment	-462.97
BROWN, SETH M	011221000	2021	Overpayment	-2,419.53
HAMILTON, JAMES M	011261000	2021	Overpayment	-2,997.49
MUSTICO, JOHN PATRICK	012388003	2021	Overpayment	-6,726.56
HARRIS, JOHN M	012467000	2021	Overpayment	-1,411.46
O'NEAL, EDDIE ARVAL II	012552001	2021	Overpayment	-1,898.48
O'NEAL, JAZANIA HERBERT	012591002	2021	Overpayment	-964.48
STOREY, MATTHEW A	012745000	2021	Overpayment	-3,114.36
CHESS, ROBERT W	012762000	2021	Overpayment	-1,489.63
HEWITT, BETH B	013495000	2021	Overpayment	-1,877.35
MACKIN, GLENN R	013512000	2021	Overpayment	-332.49

Refund Report for REAL ESTATE and PERSONAL PROPERTY

(Refunds over \$100.00)

MONTH: February

Date Range: 2/1/2022 - 2/28/2022

SUBMITTED BY: Becky Huff

<u>Taxpayer Name</u>	<u>Parcel</u>	<u>Bill Yr</u>	<u>Reason</u>	<u>Refund Amount</u>
ELLIOTT, PATRICIA H	014545000	2021	Overpayment	-174.81
OT ENTERPRISES, LLC	014822002	2021	Overpayment	-68,348.32
DWIGHT, RITA M	014849000	2021	Overpayment	-2,597.47
ALIFF, ROY E	015045002	2021	Overpayment	-229.28
PARSONS, CATHLEEN R	015442000	2021	Overpayment	-333.57
ANGELOS, CAROL ANN	018789000	2021	Overpayment	-600.00
BOWEN, CALVIN C HEIRS OF	019300000	2021	Overpayment	-243.36
RIFFE, BETTY LOU	019454000	2021	Overpayment	-273.00
MORSE, MICHAEL L	019871001	2021	Overpayment	-673.65
POTOSKI, CHRISTOPHER MICHAEL	022337000	2021	Overpayment	-4,690.17
WHARTON, JACQUELINE L	012856000	2021	Overpayment	-473.39
WHARTON, JACQUELINE L	012917000	2021	Overpayment	-372.59
DB NOVA LLC	013366000	2021	Overpayment	-3,488.79
FREELAND, PANAGIOTA	013370000	2021	Overpayment	-2,315.80
MAXWELL, JENNIFER G	015641000	2021	Overpayment	-534.80
BEAL, ROBERT E	016551027	2021	Overpayment	-811.01
COLEMAN, ROGER L TTEE	017087002	2021	Overpayment	-106.91
SCHULTZ, DANIEL F	017305064	2021	Overpayment	-1,765.45
EXTON, KEITH J	017305065	2021	Overpayment	-339.12
WOMACK, JAMES	017329000	2021	Overpayment	-1,971.01
BEASLEY, MARY PINNER	017580001	2021	Overpayment	-623.97
CARTER, WILLIAM	017606002	2021	Overpayment	-296.08
CARTER, WILLIAM	017606003	2021	Overpayment	-298.82
CRAIG, LINDA J	017775312	2021	Overpayment	-351.78
LAMBERT, WILLIAM S	017775416	2021	Overpayment	-349.02
GHBC LAND COMPANY LLC	017776000	2021	Overpayment	-2,848.23
LLOYD, JAMES D	018334010	2021	Overpayment	-598.76
NORTH CROATAN LLC	018407000	2021	Overpayment	-6,965.95
132 SHINGLE LANDING LANE LLC	018762036	2021	Overpayment	-1,415.70
COLINGTON GLEN, LLC	018774003	2021	Overpayment	-640.55
COLINGTON GLEN, LLC	018774004	2021	Overpayment	-639.94
COLINGTON GLEN, LLC	018774005	2021	Overpayment	-681.28
COLINGTON GLEN, LLC	018774006	2021	Overpayment	-719.54
COLINGTON GLEN, LLC	018774007	2021	Overpayment	-718.31
COLINGTON GLEN, LLC	018774008	2021	Overpayment	-726.95
COLINGTON GLEN, LLC	018774010	2021	Overpayment	-688.07
COLINGTON GLEN, LLC	018774011	2021	Overpayment	-729.42
COLINGTON GLEN, LLC	018774012	2021	Overpayment	-803.46
COLINGTON GLEN, LLC	018774013	2021	Overpayment	-610.30
LINES, BETTY L	020306001	2021	Overpayment	-460.86
SALLADE, MICHAEL	020874000	2021	Overpayment	-1,693.40
BADGER-SEARS, MAGGIE	021776000	2021	Overpayment	-467.68
GRAVES, JAMES CHARLTON TTEE	021853000	2021	Overpayment	-2,633.26
GRAVES, JAMES C	021909000	2021	Overpayment	-1,415.15
KNOWLES, BRIAN	022383459	2021	Overpayment	-912.28
DUNAYE, EDWARD M	022383515	2021	Overpayment	-2,615.20
HASLAM, MICHAEL W	022469000	2021	Overpayment	-3,002.31
O'GRADY, JOSEPH J	022519077	2021	Overpayment	-2,283.68
GUPTA, SUMIT	022614000	2021	Overpayment	-8,853.80
JACOBS, ROGER K	022793000	2021	Overpayment	-524.47
T & S PROPERTIES	022875000	2021	Overpayment	-2,170.60
NEWLAND FAMILY FARM LLC	022935000	2021	Overpayment	-11,864.18
GALLOP, WILLIAM E	023370000	2021	Overpayment	-371.81

Refund Report for REAL ESTATE and PERSONAL PROPERTY

(Refunds over \$100.00)

MONTH: February

Date Range: 2/1/2022 - 2/28/2022

SUBMITTED BY: Becky Huff

<u>Taxpayer Name</u>	<u>Parcel</u>	<u>Bill Yr</u>	<u>Reason</u>	<u>Refund Amount</u>
MERVINE, BRIAN WILLIAM	023939003	2021	Overpayment	-461.12
FRANK, NICHOLAS LEWIS	024410023	2021	Overpayment	-3,394.52
BRISTOW, DANIEL L	024697000	2021	Overpayment	-1,688.94
OUTER BANKS MARINE MAINTEN	024855013	2021	Overpayment	-639.84
OUTER BANKS MARINE MAINTEN	024855014	2021	Overpayment	-2,342.89
ALONSO, BARBARA J	025694129	2021	Overpayment	-2,503.68
TILLET, LAURIE	026054000	2021	Overpayment	-835.33
TILLET, LAURIE	026055000	2021	Overpayment	-1,528.82
MCCONAGHY, KAREN A	026563018	2021	Overpayment	-568.95
BURKE, CHARLES W JR	026981000	2021	Overpayment	-757.25
NORTH CROATAN LLC	027617028	2021	Overpayment	-902.17
THE OUTER BANKS HOSPITAL INI	027839063	2021	Overpayment	-5,199.29
MONAS, WILLIAM STEVEN	028668000	2021	Overpayment	-1,707.39
CONWAY, EDMOND C	029271000	2021	Overpayment	-2,939.52
WHT3 FAMILY LIMITED PARTNER	029346000	2021	Overpayment	-2,638.99
OUTERBANK INVESTMENTS LLC	029593012	2021	Overpayment	-5,529.58
OUTERBANK INVESTMENTS LLC	029593012	2021	Overpayment	-110.59
DUNICH, JULIO J	030341000	2021	Overpayment	-315.00
RUTKOWSKI, MICHAEL F	030478000	2021	Overpayment	-410.55
SAFFELL, DAVID J	831234416	2021	Overpayment	-111.95
OBX CRABBING & SHRIMPING CF	978043000	2021	Overpayment	-263.72
FIEN-HELFMAN, L JACOB TRUSTE	019531000	2021	Overpayment	-2,786.20
SOUTH FORK FARMS, INC	028000001	2021	Overpayment	-3,151.60
SOUTH FORK FARMS, INC	028000003	2021	Overpayment	-3,126.94
SCHULTZ, CRESENCE	028320000	2021	Overpayment	-233.00
SUE BRAUN, AGENT	029672038	2021	Overpayment	-337.44
GHBC LAND COMPANY LLC	029979000	2021	Overpayment	-4,348.01

-300,514.09



North Carolina Vehicle Tax System

NCVTS Pending Refund report

Feb 2022

Payee Name	Address 1	Address 3	Tax Jurisdiction	Change	Interest Change	Total Change
CABE, JUSTIN FRANKLIN	5025 HORNBEAM PL	KITTY HAWK, NC 27949	C99	(\$60.10)	\$0.00	(\$60.10)
			T08	(\$39.77)	\$0.00	(\$39.77)
			T08BN	(\$5.25)	\$0.00	(\$5.25)
			Refund			
MAURICE, JOSEPH WAYNE II	615 CANAL DR	KILL DEVIL HILLS, NC 27948	C99	(\$98.88)	\$0.00	(\$98.88)
			T07	(\$79.00)	\$0.00	(\$79.00)
			Refund			
PEEL, CRAIG LINDLEY	833 CEDAR DR	KILL DEVIL HILLS, NC 27948	C99	(\$73.60)	\$0.00	(\$73.60)
			T07	(\$58.81)	\$0.00	(\$58.81)
			Refund			
PORTER, TRACIE RHEA	120 AIRPORT RD	MANTEO, NC 24954	C99	(\$154.25)	\$0.00	(\$154.25)
			F51	(\$14.10)	\$0.00	(\$14.10)
			S99	(\$34.66)	\$0.00	(\$34.66)
			Refund			
SEXTON BURNS, TERESA JEAN	1633 SIR WALTER RD	KILL DEVIL HILLS, NC 27948	C99	(\$81.23)	\$0.00	(\$81.23)
			T07	(\$64.90)	\$0.00	(\$64.90)
			Refund			
SPRENKLE, WARREN TYLER	130 LEE CT	KILL DEVIL HILLS, NC 27948	C99	(\$83.86)	\$0.00	(\$83.86)
			F50	(\$23.98)	\$0.00	(\$23.98)
			S99	(\$18.85)	\$0.00	(\$18.85)
			Refund			
TAVES, KURT WILLIAM SR	PO BOX 1432	KITTY HAWK, NC 27949	C99	(\$158.95)	\$0.00	(\$158.95)
			T20	(\$77.71)	\$0.00	(\$77.71)
			T20BN	(\$15.88)	\$0.00	(\$15.88)
			T20MSD2	(\$11.91)	\$0.00	(\$11.91)
			Refund			
					Refund Total	\$1155.69



Amendment to Water Capital Project Ordinances to Correct Budget Amounts Between Design and Construction

Description

This amendment is to correct Water capital projects ordinance budgets from 2018 and 2019 for the Hatteras Well field Expansion project. The design budget was \$57,025 too low and the construction was budget was the same amount too high.

Board Action Requested

Adopt the capital project ordinance amendment.

Item Presenter

David Clawson, Finance Director

County of Dare, North Carolina
Capital Project Ordinance
for
Approved FY 2018 & 2019 Water CIP Projects

BE IT ORDAINED by the Board of Commissioners of the County of Dare, North Carolina that, pursuant to Section 13.2 of Chapter 159 of the General Statutes of North Carolina, the following capital project ordinances are amended:

Section 1 The projects authorized are those per the adopted 2019 CIP approved by the Board on 9/4/2018. This amendment is to correct a budgeting error between design costs and construction costs.

Section 2 The following budget shall be conducted within the Water Capital Projects Fund (fund #38).

Section 3 The following appropriations are changed as indicated:

Hatteras wellfield expansion	385811-737223-38049	\$57,025 decrease
Hatteras Wellfield design	385811-737223-38044	\$57,025 increase

Section 4 The Finance Officer is directed to report the financial status of the project as a part of the normal monthly reporting process.

Section 5 Copies of this capital project ordinance shall be furnished to the Budget Officer, the Finance Officer and to the Clerk to the Board of Commissioners.

Adopted this 21st day of March, 2022.

Chairman, Board of Commissioners

[SEAL]

Cheryl Anby, Clerk to the Board of Commissioners



Board Appointments

Description

The following Boards have appointments this month:

1. Juvenile Crime Prevention Council
2. Airport Authority

Board Action Requested

Take Appropriate Action

Item Presenter

Robert Outten, County Manager



Juvenile Crime Prevention Council

Description

See Attached Summary

Board Action Requested

Take Appropriate Action

Item Presenter

Robert Outten, County Manager

JUVENILE CRIME PREVENTION COUNCIL

(Two Year Term)

As outlined and funded by the Juvenile Justice Reform Act of 1998, the Juvenile Crime Prevention Council assumes responsibility for assessing needs, funding community-based alternatives for troubled youth who enter the courts, and supporting prevention programs.

Laura Twichell, District Attorney, is resigning and the Council recommends Amber Younce be appointed.

Keith Letchworth, Director, Local Management Entity, is resigning and the Council recommends Stephanie Webb be appointed.

Heather Chavez is recommended to fill the “Other Non-Profit” vacancy.

Applications on file are attached.

Other Members: See attached list

JUVENILE CRIME PREVENTION COUNCIL
(Two Year Term)

**As outlined and funded by the Juvenile Justice Reform Act of 1998,
the Juvenile Crime Prevention Council assumes responsibility for assessing
needs, funding community-based alternatives for troubled youth who enter
the courts, and supporting prevention programs.**

<u>MEMBER</u>	<u>TERM EXPIRATION</u>	<u>ACTION</u>
Robert Trivette P.O. Box 888 Kitty Hawk, NC 27949 261-9727 (H), 305-3739 (W) (District Court Judge/Co. Comm. Appt.)	6/23	Apptd. 1/12 Reapptd. 6/13,15,17,19, 21
Matt McGough 109 Veterans Drive Kill Devil Hills, NC 27948 252-489-5874 (School Supt. or designee)	6/23	Apptd. 10/21
Vance Haskett P.O. Box 246 Manteo, NC 27954 252-473-2069 (Police Chief)	6/23	Apptd. 1/08 Reapptd. 7/09,11,13,15, 17, 19, 21
Gail Hutchison 6115 Hwy 64 Manns Harbor, NC 27953 252-216-8337 (Local Sheriff or designee)	6/23	Apptd. 6/13 Reapptd. 6/15,17,19,21
Laura Twichell P.O. Box 1276 Manteo, NC 27954 919-357-5700 (Asst. Dist. Atty. or designee)	6/23	Apptd. 6/15 Reapptd. 6/17, 19,21
Edward Hall, Jr. Chief Court Counselor, District 1 1305 McPherson Street Elizabeth City, NC 27909 252-331-4759 (O) Edward.hall@ncdps.gov (Chief Court Counselor or designee)	6/23	Apptd. 6/18, 19, 21
Keith Letchworth 1708 E. Arlington Blvd. Greenville, NC 27834 252-347-6365 (Director AMH/DD/SA or designee)	6/23	Apptd. 1/16 Reapptd. 6/17,19, 21

Shannon T. Glaser, Treas. 706 Canal Drive Kill Devil Hills, NC 27948 252-475-5753 (W) (County Manager or designee)	10/23	Apptd. 10/19 Reapptd. 9/21
Melinda Mogowski P.O. Box 3707 Kill Devil Hills, NC 27948 252-441-3536 (Substance Abuse Professional)	6/22	Apptd. 1/99 Reapptd. 1/01,03, 10/04,06,08, 6/10 12, 14, 16, 18, 20
Stephen Wescott P.O. Box 2148 Manteo, NC 27954 252-216-6358 (Member of Faith Community)	6/22	Apptd. 11/11 Reapptd. 6/12,14,16 6/18, 20
Steve House 288 N. Dogwood Trail PO Box 1093 Southern Shores, NC 27949 216-8985 (C); 305-9258 (H) Steve.house@darenc.com (County Commissioner)	6/23	Apptd. 6/17 Reapptd. 6/19, 21
Vacant (Juvenile Defense Attorney)		
Jamie Koch 1712 Virginia Ave Kill Devil Hills, NC 27948 252-339-3516 (At Large)	10/23	Apptd. 04/21 Reapptd. 9/21
Jennifer Alexander 116 Tall Pines Court Kill Devil Hills, NC 27948 252-202-2777 jnicolealexander@yahoo.com (Member of Business Community)	6/22	Apptd. 1/19 Reapptd. 6/20
Vacant (Student Representative)		
Vacant (Rep. United Way/other Non-profit)		
Sara Sampson 534 Ananias Dare St Manteo, NC 27954 252-256-2073 (At Large)	6/23	Apptd. 6/21
Shelia Davies P.O. Box 669 Manteo, NC 27954 252-475-5500 (W) (Director-Health & Human Services)	6/23	Apptd. 1/03 Reapptd. 10/04,05,07 09,11,13,15, 17,19, 21

Katherine Irby P.O. Box 1000 Manteo, NC 27954 473-4290 (4-H/SOS-At Large)	6/23	Apptd. 1/03 Reapptd. 10/04,05,07 09,11,13,15, 17,19, 21
Marcus Hester-Smith 935 Hwy 64/264 Manteo, NC 27954 252-489-0838(H) 252-473-4800(B) Hestersmithobx@gmailcom (At Large)	6/23	Apptd. 6/19 Reapptd. 6/21
Tim White P.O. Box 1000 Manteo, NC 27954 252-475-5916 (Director, Parks & Rec.)	6/22	Apptd. 6/08 Reapptd.6/10,12,14,16 6/18, 20
Paul William Pollock 129 Swanview Drive Kill Devil Hills, NC 27954 252-475-4772 (At Large)	10/23	Apptd., 10/21
Lora M. Gilreath 102 Town Hall Dr., P.O. Box 1605 Kill Devil Hills, NC 27948 (At Large)	10/23	Apptd., 10/21
Marsha Ribner-Cady 103 Weir Point Drive Manteo, NC 27954 252-473-3094 (At Large)	6/22	Apptd. 6/10 Reapptd. 6/12,14,16 6/18, 20
Vacant (Youth Rep. under age 18)		

NOTES:

MEETING INFO. - 2nd Tues. each month at 12:30 p.m., Rm. 238, Admin. Bldg.

CONTACT INFO: Shannon Glaser, Friends of Youth

MEMBERS COMPENSATED: No

Doug Oberbeck replaced Dave Cheesman 7/07.
Tom Waite replaced Tim Hill, Jane Midgett replaced Betty Selby 7/07.
Renee Welch replaced Amy Wells and Richard Martin replaced DuWayne Gibbs 7/07.
Katie Lee and Kasey Rollinson filled vacant youth rep. positions 11/07.
Vance Haskett appointed to fill unexpired term of Francis D'Ambra 1/08.
Winfield Bevins replaced Jim Southern and Tim White replaced Cliff Ogburn 6/08.
Sarah Massey filled unexpired term of Tom Waite 10/08.
Tom Williamson filled unexpired term of Jane Midgett 12/08.
Melinda Maher filled unexpired term of Renee Welch 12/08.

Sara Gist filled vacant at large student rep 12/08.
Richard Martin replaced Nancy Griffin and Jennifer Karpowicz replaced Kimberly Pellini 7/09.
Kevin Brunk filled unexpired term of Winfield Bevins 7/09.
Lora Vann filled unexpired Sarah Massey 11/09.
Lora Gilreath filled unexpired term of Cole Beasley 6/10.
Marsha Ribner-Cady filled vacant at large seat 6/10.
Ron Bennett appointed to fill unexpired term of Eddie Lynch 1/11.
Tripp Hobbs replaced Richard Martin and Jeff Deringer replaced Doug Oberbeck 6/11.
Richard Martin replaced Edgar Barnes and Lynette Ford replaced Thomas Williamson 6/11.
Tony Gray replaced Melinda Maher 6/11.
Sheila Davies filled term of Tony Gray and Stephen Wescott filled term of Kevin Brunk 11/11.
Kara Rap filled unexpired term of Elise Quidley & Wes Rawles filled term of David Spruill 11/11.
Matthew Schofield filled unexpired term of Lynette Ford 6/12.
Natalie Evans filled term of Matthew Schofield & Malinda Lathan filled term of Shelia Davies 2/13.
Teresa Twyne filled unexpired term of Tripp Hobbs 10/13.
Bobbie Lowe filled unexpired term of Sarah Massey 4/14.
Adam Leggett filled Bobbie Lowe term & Margarette Umphlett filled term of Virginia Tillett 12/14.
Appointment for Health Depart. combined with appointment for Social Services, 2014.
Laura Twichell replaced Natalie Evans and Nancy Griffin replaced Lora Gilreath 6/15.
Alejandra Monica-Sanchez appointed to fill unexpired term of Austin Banks 11/15.
Joshua Tolson appointed to fill unexpired term of Abby Haywood 11/15.
John Gardner filled term of Ron Bennett and Keith Letchworth filled term of Adam Leggett 1/16.
Ryan Henderson filled vacant, at large seat 1/16.
Michael Lewis filled unexpired term of Lynn Bryant 2/16.
LaQreshia Bates-Harley filled unexpired term of Sherri Ellington 6/16.
Lionel Robinson replaced Malinda Lathan and Steve House replaced Margarette Umphlett 6/17
Mollee Sinks appointed to fill unexpired term of Alejandra Monica-Sanchez 9/17
Josh Houston appointed to fill unexpired term of Joshua Tolson 11/17
Molly McGinnis appointed to fill unexpired term of Teresa Twyne 3/18
John Gardner did not want to be reappointed, his replacement was deferred to later 6/18
Edward Hall, Jr. filled unexpired term of LaQreshia Bates-Harley 6/18
Jennifer Alexander was appointed to fill the vacancy for member of the Business Community 1/19
Melanie Gonzalez appointed to fill the vacant student representative seat 1/19
Marcus Hester-Smith filled the At-Large seat held by Lionel Ray Robinson 6/19
Craig Albert appointed to fill the At-Large seat held by Ryan Henderson 6/19
Chelsea Artzt appointed to replace Melanie Gonzalez as student representative 6/19
Lara Cate Wright appointed as student representative and Bonnie Bennett retired 8/19
Richard J. Martin retired 9/19
Shannon Glaser replaced Bonnie Bennett and Todd Heineche replaced Richard J. Martin 10/19
Jamie Koch appointed to fill unexpired term of Todd Heineche 4/21
Nancy Griffin resigned & Sara Sampson apptd. to serve 6/21
Matt McGough apptd. to fill term of Molly McGinnis; Paul Pollock apptd. to serve At-Large position; Jennifer Bland resigned & Laura Twichell apptd. to serve; Lora Gilreath apptd. to serve At-Large position 10/21

REVISED 10/21



APPLICATION FOR APPOINTMENT

TO DARE COUNTY ADVISORY BOARDS AND COMMITTEES

1st Choice Juvenile Crime Prevention Council (JCPC)

2nd Choice Jury Commission

3rd Choice ABC Board

Name Amber Younce

Address 205 E. Archdale Street

City/State/Zip Kill Devil Hills, NC 27849

Email amber.l.younce@nccourts.org

Personal Phone (252)996-0785

Business Phone (252)475-5267

Business Address

Occupation Assistant District Attorney

Dare County Resident YES

NO

The text boxes for Education, experience and other should only be 6 lines in order to format nicely on final application form. Text box is limited to 450 characters, but you may have to delete the line breaks.

Educational Background I have a Bachelor's Degree from the University of North Carolina at Wilmington in Liberal Arts. I have a Juris Doctorate Degree from Campbell University School of Law.

Business and civic experience and skills I took a year-long course in juvenile delinquency in law school. Additionally, I served as a judge for Wake County Teen Court for 3 years.

I am currently the primary ADA for all juvenile matters in Dare County. I also handle juvenile sessions in other counties, such as Currituck and Camden.

Other boards, Committees, Commissions on which you presently serve None at this time.

REFERENCE #1

Name Laura Twitchell

Business Assistant District Attorney

Address PO Box 579, Manteo, NC 27954

Phone (252)305-9770

REFERENCE #2

Name Jeffrey Cruden

Business

Address

Phone (252)475-5266

REFERENCE #3

Name Lauren Bailey

Business

Address

Phone (252)475-5260

Signature I understand this application will be kept on the active file for three years and I hereby authorize Dare County to verify all information included in this application.

Amber L. Younce

Date 2/21/2022



APPLICATION FOR APPOINTMENT

TO DARE COUNTY ADVISORY BOARDS AND COMMITTEES

1st Choice Juvenile Crime Prevention Council (JCPC)
2nd Choice Health and Human Services Board
3rd Choice Transportation Advisory Board
Name Stephanie Webb
Address 3808 Palmer Drive
City/State/Zip Unit A
Email stephanie.webb@trilliumnc.gov
Personal Phone (336)935-6613
Business Phone
Business Address 201 W 1st Street Greenville, NC 27858
Occupation System of Care Coordinator
Dare County Resident YES
 NO

The text boxes for Education, experience and other should only be 6 lines in order to format nicely on final application form. Text box is limited to 450 characters, but you may have to delete the line breaks.

Educational Background Master of Social Work
LCSW-A

Business and civic experience and skills My career has been within the social work profession for over 8 years. I have had the opportunity to provide service to Community Health centers, Non-Profits, local Department of Social Services, local Mental Health and Substance Use Agencies and Long Term Care facilities. I have had the opportunity to engage with multiple counties in Eastern NC such as Wilson, Pitt, Beaufort, Lenoir, Greene and Craven county.

Other boards, Committees, Commissions on which you presently serve Beaufort County JCPC
Dare County Child Collaborative
Beaufort County Child Collaborative
Hyde County Child Collaborative
Beaufort County Mental Health Task Force

REFERENCE #1

Name Dave Peterson
Business Trillium Health Resource
Address 201 W 1st Street Greenville, NC
Phone (252)320-4385

REFERENCE #2

Name Susan Hall
Business Trillium Health Resources
Address 201 W 1st Street Greenville, NC
Phone (252)751-8583

REFERENCE #3

Name Raven Walker
Business Guilford County Schools
Address
Phone (336)501-1784

Signature I understand this application will be kept on the active file for three years and I hereby authorize Dare County to verify all information included in this application.

Signature: RAVEN WALKER, LC 5/2/14

Date 2/23/2022



APPLICATION FOR APPOINTMENT

TO DARE COUNTY ADVISORY BOARDS AND COMMITTEES

1st Choice Juvenile Crime Prevention Council (JCPC)

2nd Choice

3rd Choice

Name Heather Chavez

Address 192 Colingwood lane

City/State/Zip Kill Devil Hills, NC

Email hchavez@ob hotline.org

Personal Phone (252)216-6074

Business Phone (252)473-5121

Business Address 100 East Dunn street, Nags Head, NC

Occupation Social Work

Dare County Resident YES

NO

The text boxes for Education, experience and other should only be 6 lines in order to format nicely on final application form. Text box is limited to 450 characters, but you may have to delete the line breaks.

Educational Background I obtained a BA in social work from Christopher Newport in Newport News VA, currently attending Case Western Reserve University in Ohio for MSSA.

Business and civic experience and skills I worked at Dare County Social Services for 13 years as a Social worker my position included emergency intake social worker, work first social worker and adult protective services social worker. I have worked at Outer Banks Hotline for nine years

Other boards, Committees, Commissions on which you presently serve Victims Services Sub Committee

REFERENCE #1

Name Bronwyn Thornton

Business Outer Banks Hotline

Address 100 E Dunn Street Nags Head

Phone (252)207-6303

REFERENCE #2

Name Katherine Gillette
Business Outer Banks Hotline
Address 100 E Dunn Street Nags Head
Phone (252)473-5121

REFERENCE #3

Name Liz Jennings
Business Outer Banks Hotline
Address 100 E Dunn Street Nags Head
Phone (252)473-5121

Signature I understand this application will be kept on the active file for three years and I hereby authorize Dare County to verify all information included in this application.

Heather Chavez

Date 2/22/2022



Airport Authority

Description

See Attached Summary

Board Action Requested

Take Appropriate Action

Item Presenter

Robert Outten, County Manager

March 2022

BOARD APPOINTMENT

AIRPORT AUTHORITY

(Four Year Term)

The Airport Authority Board is responsible for maintaining and operating airports owned by the Authority or Dare County. They provide air transportation services to the aviation traveling public and other aviation related services.

**The term of Vice-Chairman Wally Overman expires April, 2022.
It is recommended he be reappointed for another term.**

Other Members: See attached list

AIRPORT AUTHORITY

(Four Year Term)

The Airport Authority's mission is to manage the operation, maintenance and improvement of air services and facilities for the use, convenience, and benefit of the air traveling public.

<u>MEMBER</u>	<u>TERM EXPIRATION</u>	<u>ACTION</u>
George Henderson P.O. Box 606 Manteo, NC 27954 473-2791	7-23	Reaptd. 7/87 91,95,99,03, 07,11,15,19
Joseph Blakaitis, Treasurer P.O. Box 8212 Duck, NC 27949 261-7513 (H), 973-723-4434 (C)	7-23	Apptd. 7/15,19
Walton P. Burkhimer, Jr "Pete" 302 Saint Louis Street Kill Devil Hills, NC 27948 757-478-5970	7-23	Apptd. 7/19
Wally Overman 549 Skyco Rd. Manteo, NC 27954 252-473-3433 (Commissioner Representative)	4-22	Apptd. 1/15 Reaptd. 4/18
Charles Davidson, Chairman 3618 Old Nags Head Woods Rd. Nags Head, NC 27959 715-0662 (H), 548-9141 (C) (Commissioner Appointee)	7-22	Apptd. 7/15 Reaptd. 7/18
Fred Newberry, Vice-Chairman 267 N. Dogwood Trail Southern Shores, NC 27949 252-564-5108 (H)	8-22	Apptd. 1/16 Reaptd. 8/18
David Crownover 202 Landing lane Manteo, NC 27954 717-829-6319 (C)	7-23	Apptd. 6/20
William Pope, Secretary 4108 Lindbergh Ave. Kitty Hawk, NC 27949 255-0834 (H)	4-23	Apptd. 4/15 Reaptd. 4/19

Comm. Jack Shea
290 Wax Myrtle Trail
Southern Shores, NC 27949
261-4158

7-22

Apptd. 10/13
Reapptd. 4/15,
7/18

Notes: Meeting Date: 4th Wednesday of each month, 7:00 p.m., at the Dare County Airport

Louise Dollard replaced Clarence Skinner who resigned 8/86; Phelpie Edmondson resigned 8/86.
John Watkins replaced Dwight Wheless who resigned 4/87.
Russell Langley replaced Orman Mann who resigned 10/84.
Tommie Gray replaced Russell Langley who resigned 8/86.
Ellis Gray, Jr. replaced Lionel Shannon who resigned 3/87.
Phil Olear replaced Ellis Gray who resigned 2/90; Charles Elms replaced Jim Welch who resigned 2/90.
William D. Smith replaced Ken Mann who resigned 2/90.
Lester Scarborough replaced Phil Olear; Louise Dollard replaced Harold Gray.
Clarence Skinner replaced Sonny Ambrose 1/93; Sammy Smith replaced Lester Scarborough.
Glenn Futrell replaced Charles Elms 12/93; Paul Breaux replaced Mearl Meekins 3/94.
Al Jones replaced R.D. Sawyer, Jr., Davis Balance replaced John Watkins 4/94.
Charles Davidson replaced Louise Dollard, Dwight Burrus replaced Paul Breaux 8/94.
Jack Overman replaced Dwight Burrus 2/96; Eugene Thomas replaced Davis Balance 10/96.
Alvin Hibbs replaced Clarence Skinner 2/94; Jay Wheless replaced Glenn Futrell.
Richard Johnson replaced Sammy Smith 4/99;
Olin Davis replaced Al Jones, Warren Judge replaced Richard Mapp 7/99.
Connie Brothers replaced Eugene Thomas 2/01; Linda Willey filled term of Warren Judge 2/01.
Bill Plyler filled term of Olin Davis 11/01; George Wood filled unexpired term Alvin Hibbs 11/01.
Jack Shea replaced Jack Overman 7/02; David Jack Kenny filled unexpired term of Bill Plyler 1/06.
Steven C. Evans filled seat left vacant by Jay Wheless 4/07.
Jon David Harden replaced Connie Brothers 4/07; Dwight Burrus filled term of David Jack Kenny 1/08.
Phelpie Edmondson apptd to fill term of David Harden (resigned 1/11) 4/11.
Ali Breaux replaced Steven Evans 8/11.
Deke Bolte filled term of Dr. Charles Davidson, David Twiddy filled term of Ali Breaux 6/13.
Jack Shea appointed as the Commissioner rep. to fill the term of Richard Johnson. Mr. Shea was originally appointed to the Airport Authority in July 2002; 10/13
10/13 Max Dutton was appointed to fill the unexpired term of Jack Shea.
12/14 Beverly Boswell was appointed to fill unexpired term of Max Dutton.
1/15 Wally Overman was appointed to replace Beverly Boswell.
4/15 William Pope replaced Phelpie Edmondson.
7/15 Joseph Blakaitis replaced Linda Willey, Charles Davidson filled unexpired term of Dwight Burrus.
9/15 Wally Overman is now Commissioner Representative & Jack Shea a regular member.
11/15 Jack Thomson filled unexpired term of the late Deke Bolte.
1/16 Fred Newberry filled unexpired term of the late Jack Thomson.
7/19 – Walton P. Burkhimer, Jr. “Pete” replaced George H. Wood, Chad Jones replaced David Twiddy, V
5/20 – Chad Jones deceased. 6/20 David Crownover apptd. to fill unexpired term of Chad Jones.

REVISED 6/20



Commissioners' Business & Manager's/Attorney's Business

Description

Remarks and items to be presented by Commissioners and the County Manager.

Board Action Requested

Consider items presented

Item Presenter

Robert Outten, County Manager